

OUR MISSION

The State Fair of Texas celebrates all things Texan by promoting agriculture, education, and community involvement through quality entertainment in a family-friendly environment.

WE ARE COMMITTED TO:

- EDUCATION AND AGRICULTURE AS OUR FOUNDATION
- OPERATING IN A FISCALLY CONSCIOUS MANNER
- PROVIDING EXCELLENT CUSTOMER SERVICE
- INVESTING IN THE FAIR PRODUCT, OUR FAIR PARK HOME, AND OUR COMMUNITY
- RESPONSIBLE STEWARDSHIP TO ENSURE THE STATE FAIR OF TEXAS WILL THRIVE FOR FUTURE GENERATIONS
- PRESERVING THE TRADITIONS OF OUR HISTORIC
 INSTITUTION
- CONSTANT INNOVATION FOR FUTURE FAIRS' SUCCESS

THE STATE FAIR OF TEXAS IS A 501(C)(3) NONPROFIT ORGANIZATION WITH PROCEEDS HELPING TO PRESERVE AND IMPROVE OUR HOME, FAIR PARK; UNDERWRITE MUSEUMS, COMMUNITY INITIATIVES, AND SCHOLARSHIP PROGRAMS TO SUPPORT STUDENTS THROUGHOUT THE LONE STAR STATE PURSUING HIGHER EDUCATION; AND HELP IMPROVE STATE FAIR OPERATIONS.

Houdy

NG TEX® 16TH EDITI

CONTENTS

HOWDY, FOLKS!	3
CELEBRATE TRADITION	4
CELEBRATE THE BRAND	6
CELEBRATE KNOWLEDGE	8
CELEBRATE SERVICE	12
CELEBRATE ALL THINGS TEXAN	29
CELEBRATE EXCELLENCE	31
CELEBRATE MILESTONES	33
CELEBRATE STEWARDSHIP	41
SPONSORS	50
BIG TEX YOUTH LIVESTOCK AUCTION	
& SCHOLARSHIP PROGRAM DONORS	51
STATE FAIR SUPPORTED ORGANIZATIONS	54
KEY LEADERSHIP	55



A MESSAGE FROM GINA NORRIS, BOARD CHAIR & MITCHELL GLIEBER, PRESIDENT



HOWDY, FOLKS!

As the lights and sounds of the Midway shone brightly in the South Dallas night sky for the first time in more than 700 days, it was clear that the 2021 State Fair of Texas would carry immense impact for the fairgoers, staff, and South Dallas community. After canceling the 2020 State Fair of Texas due to the environment surrounding the COVID-19 pandemic at the time, the State Fair team shifted all their focus to planning a viable, safe event for the 2021 year. Working extensively with local officials, the Fair was proud to bring back the annual event in September of 2021, which proved to be a year of great accomplishments.

The return of the full livestock show saw record-breaking numbers, including more than \$2.1 million raised for the 73rd Annual Big Tex Youth Livestock Auction. More than 2,600 students from across the state, representing 850 cities, entered more than 12,700 livestock entries. Additionally, this year rodeo returned to the Fair for the first time since the 1980s. Home to the original 1959 National Finals Rodeo, the rodeo events this year included team roping, bull riding, and a celebration of Cowboys of Color.

The Fair remained committed to our community initiatives during 2020 and 2021, despite not having our largest annual fundraiser in 2020. We remained steadfast in our commitment to Texas students and the community, proudly awarding more than \$1 million in new college scholarships to 170 scholars. This brings the Big Tex Scholarship Program total to nearly \$15 million awarded over 29 years. With a portion of your ticket to the Fair going towards these scholarships, we thank you for joining us in supporting students across the Lone Star State and their ambition for higher education.

In addition to the scholarships given, this year the Fair was honored to announce that the scholarship designated for six Dallas Independent School District schools was renamed to the Juanita J. Craft scholarship. Juanita Craft was a pivotal figure in the civil rights movement in Dallas and continuing to carry her legacy is something the Fair holds dear. In addition to the scholarships awarded in her honor, we helped create a curriculum about Ms. Craft's legacy, aimed at grades 4 through 12, and we pledged a donation contributing to the restoration of the Juanita Craft Civil Rights House.

The effects of the pandemic continue to be felt in our community, and our team rose to the challenge. Serving more than 700,000 people this year, our initiatives continued the traditions we have cultivated over the last five years, such as the Pastor's Luncheon and Community Engagement Days.We expanded to meet the need in the community through PPE distribution drives and our State Fair Cares Food Drive in addition to other initiatives. Following the 2021 grant cycle, we have surpassed more than \$3 million given to deserving nonprofits in our area, with \$324,000 supporting 47 organizations this year. Each year we continue to diversify our funding – this year, 11 organizations are first-time State Fair grant recipients, additionally, more than 70% of our grant recipients are organizations led by people of color. With the goal of being an impactful nonprofit, the community affairs and strategic alliances department continues our work to ensure the Fair is a good neighbor to our surrounding community.

In its fifth full year of production, Big Tex Urban Farms continued its support of the local community by donating more than 23,800 pounds of fresh produce to local organizations. This amount equates to more than 241,000 servings, which places the Farms on track to meet the one million servings mission in 2022, a goal that was established in 2018.

Fair Park has been our home for the past 135 years, and we're proud to continue our deep-rooted devotion while contributing to our campus' future success. Every year, a portion of the Fair's revenue is reinvested in Fair Park, assisting with upkeep of the park and providing support for Fair Park museums and institutions.

Looking back at 2021, the support from our fairgoers and the community is palpable. To each and every person who passed through our gates this year, we want to extend a Texas-sized thank you. Seeing the faces of millions of fairgoers celebrating safely brought forth a renewed sense of commitment – to the tenets of our mission, to our Tex Team family, and to you, our fairgoers. We can barely wait until we join together again and celebrate all things Texan at the 2022 State Fair of Texas. See y'all at the Fair!



GINA NORRIS Board Chair, State Fair of Texas



MITCHELL GLIEBER President, State Fair of Texas

CELEBRATE



135 YEARS OF THE STATE FAIR OF TEXAS



exas heritage is strong, and the State Fair of Texas embodies all aspects of Lone Star State culture. Although much has changed since its humble beginnings, the State Fair embraces its roots and preserves the traditions upon which it was built. After serving as the Fair's home for a whole century, Fair Park was officially designated a National Historic Landmark in 1986 because of its historical significance. With 135 years of shared history, the State Fair has maintained a deep-rooted connection to Fair Park and continues to call it home. Year after year, millions of Fair Park visitors come from far and wide to experience the State Fair of Texas and visit our beloved icon, Big Tex. After canceling in 2020 due to the status of the COVID-19 pandemic at that time, being able to open for fairgoers and guests in 2021 meant more than ever before. Big Tex and the entire Tex Team were proud to be able to open our gates for the 2021 State Fair of Texas.

PAN ANEL





BIG TEX

Standing 55 feet tall in his 95-gallon hat and size 96 boots, Big Tex has welcomed millions of guests to the annual State Fair of Texas since his debut in 1952. Known around the world as our beloved icon and official greeter of the State Fair of Texas, he returns to his post in Fair Park every fall to meet guests with his signature "Howdy, Folks!"

FOOD

The State Fair of Texas and great food go hand in hand. Offering much more than your classic turkey leg or corn dog, our concessionaires like to be inventive with their food. Whether a winner of the Big Tex Choice Awards competition or a recipe from the Creative Arts Competition Kitchen, the Fair's culinary offering is always full of surprises.

LIVE MUSIC

With live music as one of our cornerstones, we take pride in filling our 24-day run with a wide variety of musical acts. Four stages across the fairgrounds offer daily performances of country, pop, soul, jazz, and regional sounds, all included in the price of admission. Launched in 2019, the Lone Star Music Series featured all Texan acts on stages, showcasing the best the state has to offer.

MIDWAY

The State Fair Midway features more than 70 rides including the Texas Skyway®, the iconic Texas Star® Ferris Wheel, Top o' Texas Tower, and the 1914 Dentzel Carousel – not to mention enough Midway games and Fair food to keep visitors entertained for hours.

SHOWS

The Fair offers a world of entertainment to fairgoers, with all daily shows included in the price of admission. On any given day, there are hundreds of activities and shows to enjoy. The fun doesn't end when the sun goes down – the Kroger Starlight Parade and Mattress Firm Illumination Sensation fill the Fair's nightly skyline with light and color.

CREATIVE ARTS

With more than 1,100 contest categories including photography, canning, art, sewing, and cooking, the State Fair's Creative Arts competitions provide people of all ages a showcase for their creative skills. The opportunities to win a coveted blue ribbon are endless – and they don't just start on Opening Day. In addition to the virtual and pre-Fair participation opportunities, there are cooking contests throughout the run of the Fair.

SHOPPING

A trip to the State Fair offers countless opportunities to find amazing deals and specials on a wide range of products. With 13 dedicated shopping locations around the park, visitors have no trouble finding the perfect gift or keepsake to take home as their own piece of the Fair. Because it's the State Fair of Texas, retailers and exhibitors offer Texas-sized savings on everything from jewelry and tools, to mattresses and farm equipment.

CELEBRATE THE BRATE



AGRICULTURE



griculture serves not only as a pillar of this organization but as a fundamental feature of the Lone Star State and its history. The State Fair of Texas offers a variety of interactive exhibits focusing on agriculture and livestock – implementing hands-on activities that are both fun and informative. Activities range from feeding furry friends at the petting zoo, to learning about different livestock species during daily guided tours through the livestock barns.

Every year, thousands of students from around the state work diligently in preparation for the competitive livestock events and leadership contests at the State Fair. The largest of these events, the annual Big Tex Youth Livestock Auction, celebrates the agricultural heritage of our great state while providing scholarships and prizes to students all over Texas. Through the Big Tex Youth Livestock Auction and Scholarship Program, the State Fair has awarded more than \$30 million in auction awards and college scholarships to students across the Lone Star State.

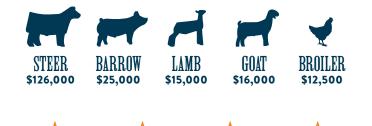
2021 LIVESTOCK HIGHLIGHTS

- More than 12,700 livestock entries were entered and processed by our team leading up to the Fair.
- The State Fair of Texas hosted six pre-Fair horse shows in the weeks leading up to the Fair.
- We welcomed livestock participants from **approximately 850 different Texas cities and nine additional states outside Texas** in 2021.
- More than 2,600 Texas 4-H and FFA members competed, showing their animals across the five species during youth market week.
- The Collegiate Livestock Judging contest involved **347 college students** from across the nation.
- Nearly 5,000 exhibitors participated in the Fair's livestock shows and other competitive events.
- Rodeo made its return to the historic Fair Park Coliseum, with **more than 530 riders** participating in six events.
- Fairgoers helped welcome **54 animals**, born at the Livestock Birthing Barn.

73RD ANNUAL YOUTH LIVESTOCK AUCTION

- Approximately **2,300 entries** around the state competed for one of the coveted 435 spots in the 2021 Big Tex Youth Livestock Auction.
- The annual Big Tex Youth Livestock Auction raised a recordbreaking amount of **more than \$2.1 million in scholarships and prizes** for Texas youth in 2021. On Auction Day alone, \$1.6 million was raised.
- Through the Big Tex Youth Livestock Auction and Big Tex Scholarship Program, the State Fair currently **supports 580 students** enrolled in colleges, universities, and trade schools across Texas.

2021 GRAND CHAMPION MARKET SALES INCLUDE:



THROUGH THE BIG TEX YOUTH LIVESTOCK AUCTION AND BIG TEX SCHOLARSHIP PROGRAM, THE STATE FAIR HAS AWARDED MORE THAN



TO STUDENTS ACROSS THE LONE STAR STATE.

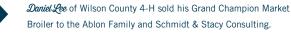
YOUTH DEVELOPMENT CONTESTS

- Youth who are passionate about every facet of the agricultural industry – food, byproducts, wildlife conservation, range management, resource conservation, technology, business, and much more – have many options to grow their skills while at the Fair.
- With youth development contests ranging from AgRobotics and Agriculture Mechanics to Job Interviews and Public Speaking, participation included **approximately 3,200 students** during the 2021 Fair.

AG AWARENESS DAY

- Supporting our mission, students from across the state participated in a canned food drive followed by a scavenger hunt across the grounds. More than 6,400 students, representing 75 chapters of 4-H, FFA and FCCLA participated in the canned food drive.
- More than 28,000 pounds of food were collected and donated to the North Texas Food Bank.





CELEBRATE KNOWLEDGE



EDUCATIONAL INITIATIVES



Home to the world's largest collection of Art Deco structures, Fair Park houses some of Dallas' top museums and cultural centers. By offering fairgoers a wide variety of entertaining and educational exhibits throughout the grounds, the State Fair of Texas also supports the individual missions of its fellow Fair Park establishments – focusing on educating visitors about Texas history and agriculture.

Thanks to the continued support of loyal fairgoers, the State Fair is able to provide a diverse assortment of educational programming for all ages. Fairgoers also have access to a number of science and nature discovery programs, Texas history exhibits, agricultural activities, Hispanic culture exhibits, and the African American Museum exhibits – one of the largest collections of African American folk art in the country.



BIG TEX'S FARMYARD

Big Tex's Farmyard offers an educational experience through interactive exhibits, as well as live animal displays including calves, piglets, and hatching chicks. During a traditional Fair, fairgoers can learn about agriculture and its role in our everyday lives – from how farmers and ranchers produce food that feeds the world to how animals are cared for and raised.

STATE FAIR OF TEXAS CURRICULUM

With education being a fundamental pillar of our mission as an organization, the State Fair of Texas works to provide quality learning opportunities for students within the community – both locally and statewide. In support of our student ticketing program, the Fair has expanded educational initiatives to the classroom with an innovative curriculum, created in partnership with Big Thought. The online curriculum combines the unique culture of the Fair with Texas history and agriculture, incorporating it into a TEKS-aligned program that focuses on STEM subjects (science, technology, engineering, and math) for grades 4 through 12. In 2021, a curriculum focusing on the lasting legacy of civil rights icon Juanita J. Craft was released. For more information on the State Fair of Texas curriculum, visit BigTex.com/Educators.

FARM DAY AT THE FAIR

A joint program between the State Fair of Texas, Southwest Dairy Museum, and Texas A&M AgriLife Extension, Farm Day at the Fair aims to raise awareness for the importance of agriculture in urban youth. The TEKS-based program consists of six in-classroom lesson plans culminated by an onsite learning excursion to the livestock barns at the State Fair of Texas.

LIVESTOCK 101 STAGE

Offering daily presentations from resident livestock experts, the Livestock 101 Stage gives visitors the opportunity to learn about the animals being exhibited in the barns on any given day of the Fair. Afterwards, visitors can attend a guided tour through the livestock barns to get up close and personal with some furry friends.

LIVESTOCK BIRTHING BARN

A new addition in 2018, the Livestock Birthing Barn is a unique educational experience, exhibiting the incubation and birthing process of various livestock animals. With agriculture and education as the Fair's foundation, this exhibit highlights the agricultural importance of breeding livestock and its role in our everyday lives. Fairgoers helped welcome 54 animals through the barn at the 2021 State Fair of Texas.

URBAN AGRICULTURE

Understanding the importance of having access to fresh produce in a food desert, the Fair hosts meetings throughout the year for local gardeners and community leaders to share insight and spread awareness of urban gardening. Coupled with efforts by our own Big Tex Urban Farms, we aim to encourage growth within the urban farming community worldwide.

MILKING PARLOR

Cows from nearby farms are brought to the Fair for an entertaining and educational exhibit of modern milking procedures, available for visitors to view multiple times throughout the 24-day exposition.

GRAND CHAMPIONS ROW

Providing an up-close look at the prize-winning livestock entries, Grand Champions Row displays the Grand Champion steer, barrow, lamb, and goat outside the Briscoe Carpenter Livestock Center following the Big Tex Youth Livestock Auction.

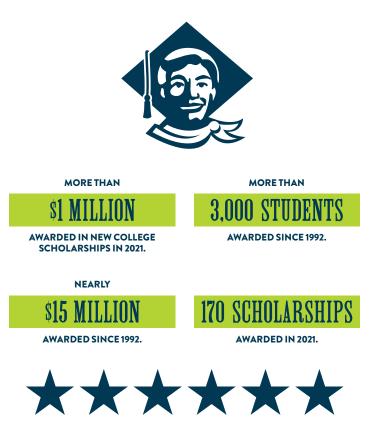
LITTLE LONE STARS CLUB

Started in 2020, the Little Lone Stars Club is a kids club for even the tiniest Fair fan. From May through September, activity packets are mailed out to Little Lone Stars across the state. These activity packets have fun educational activities, like crosswords about Texas agriculture or word jumbles about Texas icons. In 2021, a premium Little Lone Stars club membership option was added. The premium membership came with a free child's ticket.

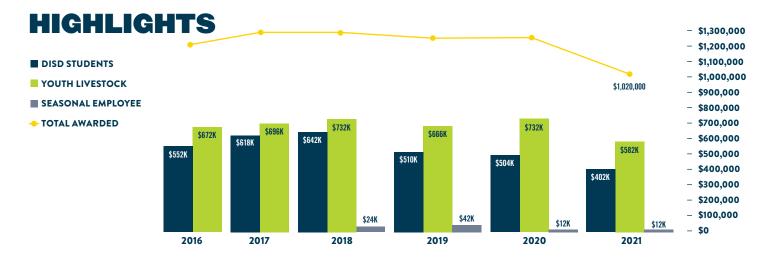
BIG TEX SCHOLARSHIP PROGRAM

Established in 1992, the Big Tex Scholarship Program has awarded scholarships to more than **3,000 students for a total of nearly \$15 million.** Eligible recipients in 2021 included graduating high school seniors around the state of Texas who participated in competitive youth livestock events held at the State Fair, graduating seniors from six Dallas Independent School District high schools in the Fair Park area, and seasonal employees of the State Fair of Texas or their dependents. Introduced in 2018, Franklin D. Roosevelt High School is the sixth South Dallas/Fair Park DISD school eligible to apply for the Big Tex Scholarship Program. Scholarship recipients receive a \$6,000 grant, renewable each semester while working towards a degree at an accredited Texas college or university.

Despite the cancellation of the 2020 State Fair of Texas – our largest fundraiser of the year - the State Fair of Texas was prouder than ever to continue its mission of promoting education by awarding 170 new college scholarships – 67 Pete Schenkel, 97 Youth Livestock, two Seasonal Employee, and four ancillary scholarships. To learn more about the Big Tex Scholarship Program and how to apply, visit BigTex. com/Scholarship.







2021 PETE SCHENKEL SCHOLARSHIP RECIPIENTS

Honoring our past Chairman, Pete Schenkel, the State Fair of Texas awards multiple \$6,000 scholarships each year to selected applicants from six DISD high schools in the Fair Park area who are planning to attend a Texas college or university. In fall 2021, the Pete Schenkel Scholarship officially was renamed to the Juanita Craft Scholarship – honoring the legacy of South Dallas resident and civil rights activist, Juanita Craft. The first recipients of the Juanita Craft Scholarship will be awarded in 2022.

FRANKLIN D. **IRMA LERMA** JAMES MADISON LINCOLN NORTH DALLAS WOODROW WILSON **ROOSEVELT HIGH RANGEL YOUNG HIGH SCHOOL HIGH SCHOOL HIGH SCHOOL HIGH SCHOOL** SCHOOL WOMEN'S Chason Britt Alexis Smith Arianna Banda Alexandra Saucedo Eddie Cherry-Simmons Angelina Cruz LEADERSHIP Christian Henry Humberto Romo Eleanor Adams Carolyn Rivera SCHOOL Daysean Means Emma Llovd Gabrielle Meekins Iliana Morfin **Christopher Gomez** Daisy Garcia Donato Erin Smith Karizma Smith Jennifer Lainez Grace Pulis Gabriella Williams Eliana Olivas **Tremarrion Wheeler** McKynzie Johnson Kriste Tran Gustavo Macedo Hugo Lopez Janejira Chapoomee Meia Cole Lauren Garcia Hannah Shreiner Rayven Griffin Irayana Wilson Jennifer Lopez Lizbeth Sanchez Jackson Miller Jayden Ramirez Jackeline Ramirez Laura Ibanez Shaia Vaughn Melany Matute Jerry Salas Lisa Rattanakone Tayla Slone Rosa Olivo Mackenzie Amaya Kennedy Blackman Lizbeth Arellano Ysamar Tineo McKenzie Rentie Mya Morrison Llasmin Arce Melanie Vazquez Reyna Natalie Bustamante Marleny Ulloa Skylar Linker Naemy Asmorom Ricardo Ramirez Nancy Galarza Tayvion Godbolt TeAna Henderson Natalie Rosas Rosas Ugenia Silva Princess Igwe-Icho

2021 YOUTH LIVESTOCK SCHOLARSHIP RECIPIENTS

The State Fair of Texas awards \$6,000 scholarships to selected applicants who have competed in specific competitive youth livestock events held at the State Fair. Scholarships are given to applicants who are graduating from a Texas high school, with preference to those enrolling in an agricultural-related or agricultural-benefiting natural science curriculum at a Texas college or university.

Abby Burkham Abby Law Abigail Mayer Addison Schneider Alexandria Harris Alysa Brown Anna Hiser Anna Wyle Annie Horton Annika Stevens Ashlvn Summers Augusta Reding Avery Flanagan Benjamin Glass Brandi Connally Breann Connally Brendel O'Brien

Vanessa Ortiz

Brittley Bowers Brittyn LeCompte Caden Carver Caitlyn Hobbs Carson Reed Channing Pieniazek Chloe Krause Colter Darilek Cooper Ford Cooper Silco Courtney Thurman **Cvnthia Parker** Dalton Outlaw Dane Sullivan Daniel Raab Danielle Marcantel Donald Ivey III

Ruth Briones Yvette Acevedo

> Emily Ecord Emma Hurst Ethan Spearman Giselle Ashton Hallie Thomas Harris Albracht Hunter Gregory Jace Owen Jacob Norwood Janae Braune Jaxson Zimmerman Kace Murphy Kalli Kimble Kari Schulte Karlie Lowe Katelvn Burns

Kayden Perry Keene Kreusler Kendyll Williams Kloe Walker Kolby Sims Kollen Furr Thompson Kooper Martin Kurt Bordovsky Kvla Kirk Kyla Moseley Kyle Vahlenkamp Kynlee Stephens Landon Stem Landri Hicks Lannie Farris Luke Read Maddie O'Leary

Madison Colvin Madylin Moczygemba Marla Iselt Megan Bindseil Michael Penner Morgan Howe Morgan Rav Payton Berry Payton Ownbey **Rachel Barrett** Raegan Sumrow Ramzey Zimmerman Randen Reep Reed Thorn Rudy Beck Ryan Hess Rylee McKinney

Sarah Beth Brittain Savannah Allen Savannah Johnston Shaiden Justice Taylor Barrett Taylor Delong Taylor Jade Spencer Thomas Powers Trey Corn Weston McElroy Wyatt Henske Zoey Pruitt

2021 SEASONAL EMPLOYEE SCHOLARSHIP RECIPIENTS

Kayce Lopez

First awarded in 2018, the Fair awards Seasonal Employee Scholarships each year to seasonal staff members directly employed by the State Fair of Texas or to a dependent child, step-child, grandchild, step-grandchild, foster, or adopted child of the qualified seasonal employee. This scholarship is available for applicants who plan to attend an accredited two-year or four-year Texas college, university, or vocational-technical school. Eligible seasonal staff are those who have completed at least three years of seasonal employment as of January 1 of the year in which the scholarship is to be awarded and have worked an average of 20 hours a week during the prior Fair.

Leanne Yancey Marilyn Johnson



COMMUNITY INVOLVEMENT



s a long-standing Dallas institution, the State Fair of Texas has a unique appreciation for the local support that makes such a big event possible every year. With the ultimate goal of having a positive community impact, the Fair aims to give back through its partnerships with local organizations and initiatives.

Our Community Affairs and Strategic Alliances department, created in 2016, actively participates in the South Dallas community and seeks to provide for the needs of the local community. The Fair's grant and sponsorship program has supported local organizations with more than \$3 million given to a program total of 256 donations. Events like Community Engagement Day and Pastors Luncheon serve as catalysts for the community to network and strengthen relationships.



MAKING AN IMPACT

The State Fair continues to expand outreach programs while placing a special priority on promoting community involvement at the local level. Our impact in our community focuses on three areas that complement our mission – social capital, human capital, and financial capital. Using these resources as a foundation for our yearround efforts, the Fair partners with local organizations to promote growth in the South Dallas/Fair Park area. Our core initiatives concentrate on fostering long-term sustainability by targeting issues at their roots – building capacity of local nonprofits, supporting education in local schools, and proactively examining opportunities for economic development. As we fuel our ongoing passion for having a positive impact, **the State Fair of Texas recognizes the value of partnerships and collaboration.** Looking to the future, we strive to continue to listen and build relationships in the community and are excited to explore new ways to leverage our resources.

COMMUNITY INVOLVEMENT

On top of the initiatives and donation programs that take place during the annual exposition, the Fair continually works to maintain a

year-round presence in our community. Since the inception of Community Affairs and Strategic Alliances department in 2016, the Fair has invested more than \$3 million in support of many great initiatives, sponsorships, and partnerships within the South Dallas/Fair Park area. Through new and existing efforts in 2021, the Fair was able to contribute approximately \$324,000 in community support, which included sponsorships, supporting programs through funding, in-kind donations, technical assistance and trainings, and investments made through our signature programs, benefiting 47 South Dallas/Fair Park area organizations.

In addition to offering financial resources, our community affairs and strategic alliances department has connected with approximately 250 or more local organizations to foster community relationships, form partnerships, and develop initiatives that work to make a positive impact. Our ability to serve and continue growing our scope of service is strengthened through the support of fairgoers, relationships with like-minded organizations, and dedication of our State Fair team.

To date, this funding has impacted more than 650,000 people in the community since inception. The Fair looks forward to expanding our impact for future years.

COMMUNITY ENGAGEMENT HIGHLIGHTS

FEBRUARY

FEBRUARY

\star COVID-19 PREVALENCE STUDY WITH PARKLAND \star

As a part of the Community Advisory Board for the UTSW/THR COVID-19 Prevalence study, the State Fair was able to promote and support this important initiative with other organizations that resulted in an enrollment of more than 21,000 participants. The study provided data on how common COVID-19 is in Dallas and Tarrant counties, and how variants of the virus are spreading. These results helped to better understand reasons for health disparities. The community engagement infrastructure was leveraged to optimize vaccine communications and roll-out.

FEBRUARY

SOUTH DALLAS EMPLOYMENT PROJECT RECEIVES NATIONAL GRANT

Ine South Dahas Employment Project (SDEP) was named nationally as one of five sites to be a participant in a four-year project funded by the US Department of Labor.

BUILDING CAPACITY OF NONPROFITS



More than 45 0RGANIZATIONS funded by the

State Fair towards initiatives benefiting South Dallas residents



HAVE BENEFITED FROM THE FAIR'S COMMUNITY INITIATIVES AND PROGRAMS

GRANT AND SPONSORSHIP PROGRAM

The State Fair of Texas' Grant and Sponsorship Program offers opportunities for local nonprofits to receive financial support during designated cycles throughout the year. Due to COVID-19, the Fair offered one grant cycle in 2021. Completing the Program's fourth year, 47 organizations received more than \$313,000 in project funding through grants and sponsorships. As a neighbor in the South Dallas/ Fair Park community, we are committed to supporting nonprofits that are providing services in this area and understand that these organizations, like ours, depend on year-round generosity from citizens, volunteers, and other organizations. This program focuses on funding initiatives that provide support in three areas that complement our mission: education, capacity building of nonprofits, and economic development. In 2020, the Fair incorporated a new grant category for racial and social justice. This category measured organization's attributes through several avenues, including active anti-racism education, fostering leadership for people of color in nonprofit organizations, and more. For more information about the Grant and Sponsorship Program, please visit BigTex.com/grants-sponsorships.







$\star\star\star\star\star$

COMMUNITY ENGAGEMENT HIGHLIGHTS

MARCH 7

97.9 FM TOWN HALL ON COVID-19



was featured on a town hall meeting to discuss

THE IMPACT OF COVID-19.

MARCH 9

BANK OF AMERICA PPE DISTRIBUTION EVENT

The State Fair partnered with Bank of America to donate personal protective equipment (PPE) to five local organizations, aiming to combat COVID-19 in the local community. The donated PPE included 20,000 masks and 400 eight-ounce bottles of hand sanitizer. The organizations receiving the donations included Cornerstone Community Development Corporation; Harmony Community Development Corporation; St. Philip's School and Community Center; For Oak Cliff; and Jubilee Park and Community Center.

MARCH 16

97.9 COMMUNITY CONNECTION INTERVIEW

The Fair's vice president of community affairs and strategic alliances was interviewed by 97.9 Magic/The Beat's Jamie Goodspeed to talk about COVID-19 VACCINE HESITANCY AMONG THE BLACK COMMUNITY.

NONPROFIT SUCCESS INSTITUTE SPEAKER SERIES

Led by United Way of Metropolitan Dallas, the State Fair of Texas, and Communities Foundation of Texas, the Nonprofit Speaker Series is a series of workshops that aim to strengthen nonprofits operating and serving clients in Southern Dallas. In 2021, the Speaker Series hosted six workshops, with more than 100 participants in each session. The sessions ranged in topics, including board recruitment, risk management, technology, and mental health.

COMMUNITY ENGAGEMENT DAY CONVENINGS

Community Engagement Day luncheons and events are hosted throughout the year, with the goal of bringing nonprofits together to share resources and build their social capital. Two gatherings were held in 2021 with much success - in response to the COVID-19 pandemic, the State Fair of Texas pivoted to digital platforms to host these events and bring nearly 300 people together to connect virtually. The first Community Engagement Day of 2021 was hosted in June. Keynote speakers included Dr. Karen Craddock and Meghan Read, who focused on the importance of mental health, racial equity, trauma-informed care, and emotional intelligence as people headed back into the office. The second Community Engagement Day was held virtually in September and featured Dr. Y "Falami" Devoe and Dr. Aileen Fullchange as the keynote speakers. They discussed the importance of self and collective care, especially in the face of COVID-19 fatigue.

COMMUNITY ENGAGEMENT HIGHLIGHTS

MARCH 23

A WOMAN'S GUIDE TO CLAIMING SPACE WITH ELIZA VANCORT

In her new book, "A Woman's Guide to Claiming Space' Eliza VanCort identifies the five key behaviors of all "Space Claiming Queens": use your voice and posture to project confidence and power,



ROSALIND RAYFORD

"The help from the State Fair allows my organization to purchase additional technology

to ensure the organization remains relevant and connected in the community, to program participants, and partners. Organizations were provided information when other organizations were in need of partner participation to serve in collaboration... Without the State Fair, Lip Gloss for Love organization would not be as advanced in the strive to meet her mission."



WES JUREY President and CEO **Redemption Bridge**

"The Fair's commitment to serve South Dallas,

coupled with the trust the Fair has established with the organizations within South Dallas, has been critical and instrumental in our ability to bring 115 formal organizational partners together, committed to a collaborative approach, integrating and aligning resources, focused around eight strategic objectives."



KAYLA CARTHEL

Development Manager Beacon Hill Prepatory Institute

"With the Fair's support, we have expanded services in the Fair Park area. We have provided both math and reading programs at Dunbar Elementary and the MLK Learning Center (40 students per subject per campus). We also expanded (with the Fair's support) our after-school program to work with Cornerstone Program to provide high school math and reading tutoring support to an additional 20 students... As we navigated through the COVID-19 pandemic, the help from the Fair allowed us to shift to virtual opportunities for both our in-school and after-school program. In fact, our after-school program parents loved the virtual platform so much, that they asked to continue using the platform even after we switched to in-person for our in-school platform."

PASTORS LUNCHEON

Hosted during the State Fair of Texas, this event had more than 100 pastors and clergy in attendance. This year, the event was held virtually on Zoom and focused on the importance of community supporting children during the pandemic. The speaker for this year's event was Reverend Starsky Wilson, who serves as president and CEO of the Children's Defense Fund. The panel also included Adria Green, Donald Ray Parish, Jr., Matthew Ruffner, and Lisette Fraser.

JUANITA CRAFT HUMANITARIAN AWARDS

Presented for the fourth time during the 2021 State Fair of Texas, the Juanita Craft Humanitarian Awards was created to honor Ms. Craft's legacy as an influential activist during the civil rights movement and the crucial role she played in integrating the State Fair of Texas among other universities, restaurants, and theatres around Dallas. Hosted by the State Fair of Texas and the Friends of the Juanita J. Craft Civil Rights House and Museum, this annual event serves as a fundraiser for repairing Ms. Craft's home - a Dallas landmark that now serves as a museum and through the necessary renovations, will become an educational tool and resource for generations to come. The 2021 ceremony was held virtually and recognized past, present, and future leaders who are following in her footsteps, as well as presented awards to individuals who have made an impact on civil rights in the City of Dallas. The 2021 recipients include Tiara Cooper (Catalyst Award), Cheryl Wattley (Legacy Award), Lynn McBee (Visionary Award), and Eric Gonzalez (Spark Award).

SERVE SOUTHERN DALLAS

Launched in spring 2020, ServeSouthernDallas.org, sponsored by the State Fair of Texas, aims to highlight nonprofits who support the most vulnerable families, individuals, and businesses in Southern Dallas who have been hard hit by the current COVID-19 crisis. The focus is to celebrate and bring attention to those organizations that are typically not on the radar of donors or volunteers because of their small size. These organizations may allocate most, if not all, of available resources



directly to their mission rather than marketing and fundraising due to the limitations of funding and staff. While deserving of attention and support, the organizations shared here may be less visible to potential supporters. This initiative serves as a connector and a catalyst to these deserving organizations that make a difference daily in our community. To visit the website and learn more, visit **servesoutherndallas.org**.

STATE FAIR CARES

NORTH TEXAS FOOD BANK

Through annual discount day programs like the "Feed the Need" campaign, fairgoers brought canned goods in exchange for discounted admission. During the run of the 2021 Fair, the Fair collected more than 200,000 pounds of canned food items at State Fair gates, which equated to more than 236,000 meals for the North Texas Food Bank to serve the community with in the fall of 2021.

Additionally, during the summer, several summer programs received kits to take home in the evenings filled with nutritious food in partnership with the North Texas Food Bank. Seven organizations in Southern Dallas were provided 1,974 food kits, totaling 282 boxes. They benefitted Frazier Revitalization; Cornerstone Community Development Corporation; Bishop Arts Theater Center; Braswell Child Development Center; TR Hoover Community Development Center; Jubilee Park Community Center; and Bridgebuilders.

COMMUNITY ENGAGEMENT HIGHLIGHTS

APRIL 7

NONPROFIT SUCCESS INSTITUTE — <u>Sp</u>eaker Series 1 —

United Way of Metropolitan Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a nonprofit speaker series, with this session focused on risk management

APRIL 9

COMBATTING COVID-19 LEARNING LOSS THROUGH SUMMER LEARNING EXPERIENCES

he Fair, in partnership with World Vision and Big Thought held a workshop to provide participants with a framework for understanding best-in-practice summer programming concepts and strategies for implementing a community asset-based approach.

World Vision also offered attendees free access to "Keepin; Children Reading," a virtual reading program.

APRIL 12

GOODR PARTNERSHIP ANNOUNCED

The State Fair of Texas, United Way Dallas' Southern Dallas Thrives, and Communities Foundation of Texas announced a pilot partnership with Atlanta-based Goodr. The program provided a series of mobile food markets to communities in need throughout South Dallas. In addition to the pop-up format, four weeks of grocery deliveries were also made, targeting populations who may have been sheltering in place or had limited access to transportation.

BANK OF AMERICA PPE DISTRIBUTION

The State Fair partnered with Bank of America to donate personal protective equipment (PPE) to five local organizations, aiming to combat COVID-19 in the local community. The donated PPE included 20,000 masks and 400 eight-ounce bottles of hand sanitizer. The organizations receiving the donations included Cornerstone Community Development Corporation; Harmony Community Development Corporation; St. Philip's School and Community Center; For Oak Cliff; and Jubilee Park and Community Center.

STATE FAIR CARES FOOD DRIVE

Taking place the day after the Fair concludes, State Fair Cares partners with concessionaires and vendors to collect any leftover food to be donated to local food pantries and shelters. The 2021 food drive collected donations from 31 vendors, representing 72 booths throughout the fairgrounds. Donations were divided up and shared amongst seven South Dallas/Fair Park area organizations. These organizations included Cornerstone Community Kitchen; Empowering the Masses; Inspired Vision Community Center; Jubilee Park Community Center; Living Word Harvest; St. Philip's Community Pantry; and TR Hoover Community Development Center.

STATE FAIR CARES HOLIDAY EVENT AND BENEFIT

Resuming after a break in 2020, the fourth annual State Fair Cares Holiday Event and Benefit joined together State Fair food and beverage vendors, related third-party vendors, State Fair full-time staff, and members of the State Fair of Texas board to celebrate the start of the holiday season and donate items to a local nonprofit, Viola's House. Viola's House is a nonprofit organization in Dallas that supports at-risk teen mothers. The Fair asked attendees to bring baby accessories, toys, clothing, coats, bikes, gift cards, diapers, and wipes. The items gathered at this year's event were added to Viola's House's inventory and given at their holiday party, where they served 644 mothers and 1,672 children.



ASHLEY DOUGLAS

Senior Director Southern Dallas Thrives United Way Metropolitan Dallas

"Dr. Booker-Drew's contributions to the southern

Dallas community have been amazing, and made significant impact holistically among thousands of neighbors and residents. Her partnership dynamics have been critical in allowing for the extension of this impact to be shared with other philanthropic entities in North Texas."



MELANIE LOVE

Park South YMCA

"As we know, early childhood education is critical to the success of our communities and

funds are needed to run our programs. Our ability to offer this to our community even during this pandemic season has been a tremendous asset... With the opportunity to apply for grant funds through the State Fair, we are able to offer all day affordable preschool care for our participants."



ELIZABETH ASHMORE CHURCH

Austin Street Center, Major Gifts Officer

"The COVID-19 pandemic exacerbated an already tenuous situation for our neighbors

experiencing homelessness. Support from the State Fair of Texas allowed Austin Street Center to keep our homeless neighbors safe and healthy during a time in which it was difficult to do so... On behalf of the men and women we serve, Austin Street Center wants to thank the State Fair of Texas for their help in funding our mission."

COMMUNITY ENGAGEMENT HIGHLIGHTS

APRIL 17

GOODR POP-UP GROCERY STORE IN FAIR PARK

State Fair staff, along with United Way Dallas' Southern Dallas Thrives and Goodr assisted in handing out food as part of a pop-up grocery store activation in Fair Park.

APRIL 21

CONNECTING THE NEXT GENERATION

The State Fair of Texas, in partnership with Debbie Saviano, co-founder of Women's Leadership Live, and Lincoln, Madison, Duncanville, and Sunset High Schools hosted a workshop for students offering an introduction to the social media platform LinkedIn. The workshop offered students an nformative introduction to the platform for valuable resources in career and network building support and finding the right or internship after graduation

APRIL 21

NONPROFIT SUCCESS INSTITUTE — gpeaker geries 2 —

United Way of Metropolitan Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a nonprofit speaker series, with this session focused on recruiting board members, for early-stage organizations.

APRIL 25

GOODR GROCERY DELIVERY STARTS

A grocery delivery system as part of the Goodr partnership debuted on April 25. Once per week, groceries were delivered to Southern Dallas families on Saturdays who might be sheltering in place due to the pandemic. The delivery system ran through May 15.

ECONOMIC DEVELOPMENT

CONCESSIONAIRE COHORT FOR FAIRS, FESTIVALS, AND EXPOSITIONS

Fairs, festivals, and expositions are a significant contributor to the hospitality and tourism industry. For many small business owners in the Southern Sector, these events can be a great opportunity to generate revenue. The Concessionaire Cohort for Fairs, Festivals, and Expositions (CFFE) was created to offer local entrepreneurs a dynamic education series through guidance from the State Fair of Texas along with our partnerships with organizations like the Dallas Entrepreneur Center, Dallas Black Chamber of Commerce, and the City of Dallas' Office of Economic Development. Although the cohort could not take place in 2020, two of our previous participants participated in the 2021 State Fair of Texas as food and beverage concessionaires: Pearlie's Southern Kitchen and Tony's Taco Shop.

GOODR PARTNERSHIP

The State Fair of Texas, United Way Dallas' Southern Dallas Thrives, and Communities Foundation of Texas announced a pilot partnership with Atlanta-based Goodr. The program provided a series of mobile food markets to communities in need throughout South Dallas. In addition to the pop-up format, four weeks of grocery deliveries were also made, targeting populations who may have been sheltering in place or had limited access to transportation.

There were two pop-up grocery events held in 2021, one in April and one in December. Across the two events, approximately 650 families were served at the grocery pop-up events. The grocery delivery service served 320 families.

SOUTH DALLAS/FAIR PARK TRANSPORTATION INITIATIVE

According to a study conducted by Zip Code Connection in 2016, more than 45 percent of households in South Dallas live without transportation. This number includes many senior citizens who do not have access to transportation. Announced in 2020, State Fair of Texas began working with several community organizations to start the South Dallas/Fair Park Transportation Initiative. Using a van provided by Ford Motor Company and the State Fair of Texas in partnership with the Dallas Innovation Alliance, Curtis and his team have been transporting seniors to medical appointments, the grocery store, and even the polls during the election season. More than 340 seniors benefited from this initiative in 2021.

SOUTH DALLAS EMPLOYMENT PROJECT

The South Dallas Employment Project (SDEP) was established in February 2020 by Redemption Bridge, a 501(c)(3) nonprofit intermediary, in partnership with the State Fair of Texas. The main goal for this organization is the development of a strategic approach to support individuals returning to or living in South Dallas in five identified zip codes lead sustainable lives. The SDEP is working with local, nonprofit, social enterprises who provide wrap-around services and support, inclusive of assistance with housing; transportation; health, wellness, and recovery; and connectivity to community and faithbased organizations. In February, SDEP was named nationally as one of five sites to be a participant in a four-year project funded by the US Department of Labor. National Partners include Jobs for the Future, CompTIA, the National Association of Workforce Boards, and the AFL-CIO's Working for America Institute. The Project will be preparing unemployed, underemployed and incumbent workers for entry-level tech jobs using an innovative model that pairs self-paced learning with support from a live instructor, supportive services, work-based learning opportunities and other assistance from our community-based partner organizations and other regional partners. This year, the Federal Reserve brought in Magellan, a national firm, to serve as a consultant to the project in providing a technology strategic plan for the area.

COMMUNITY ENGAGEMENT HIGHLIGHTS

MAY 4 SOUTH DALLAS/FAIR PARK TRANSPORTATION INITIATIVE DART GOLINK PILOT — DEBUTED —

After years of work, the South Dallas/Fair Park Transportation Initiative announced the DART GoLink program would begin in late April. The program provided on-demand, personalized curb-to-curb transportation service to areas where transportation options are not conducive to short trips, like to the grocery store. APRIL 28

dallas isd STATE OF THI DISTRICT

The Fair sponsored the 2021 Dallas ISD State of the District event.

MAY 4

\star CENSUS DATA WORKSHOP \star

Using current data is critical to demonstrate the need in nonprofit communities for funders. The purpose of this fast-moving introductory webinar was to acquaint organizations to Census data tools and data.census.gov. By the end of the presentation, participants were able to access quick facts, American Community Survey (ACS) Narrative Profile, and data social/economic profiles. Tawnia Wise of Wise Consulting also provided information on implementing this data for stronger grant proposals that yield results

THANA SIMMONS

Executive Director

"Viola's House was the recipient for State Fair

Cares in 2021 and was provided with material assistance resources in the form of diapers, wipes, toys, clothing, gift cards and even personal hygiene items. This contribution allowed us to serve over 1,600 children for the holiday season."



TAMIKA JACKSON

Social Service Supervisor City of Dallas

"The resources provided from Dr. Froswa' Booker-

Drew and the South Dallas Nonprofit Meet Up meetings have been helpful with partnering with other agencies to learn about what is available in the community to assist the citizens of Dallas."



HAZEL DAVIS

Inspiring Tomorrow's Leaders

"Dr. Booker-Drew is an asset to the city, as her lens provides an understanding and an approach

that drives collaboration and therefore more meaningful work to address the needs of our community."



KRISTI LICHTENBERG

Executive Director Cornerstone Crossroads Academy

"The State Fair of Texas brings energy and focus

to the South Dallas community, providing us with common geographical reference points that draws our hearts together. Many of our donors and volunteers love this area because of the State Fair and so they are excited to come and see what else is happening at CCA in the surrounding areas. The State Fair of Texas funds allowed us to offer second chances for a high school diploma for older teenagers in our area who might have otherwise given up on completing high school. The collaboration with the South Dallas Employment Project is a new collaboration that we are using to help our students and graduates enter the workforce. There is really no way to calculate all the benefits of collaboration with the State Fair of Texas!"



ANYIKA MCMILLAN-HEROD

Chief Philanthropy Officer St. Philip's School and Community Center

"The support from the State Fair of Texas

empowers us to continue being a beacon of hope, education, and service to the students in South Dallas and our neighbors vulnerable to hunger. By sponsoring our Destiny Award Luncheon, St. Philip's continues to provide an exceptional education to 240 children from Pre-K to 6th Grade, ages two to 12 and serves more than 3,000 of our neighbors - including children, youth, entire families, and senior citizens through the Community Center's largest social service, Aunt Bette's Community Pantry. Our local food pantry feeds over 750+ families and 1,800 individuals."

COMMUNITY ENGAGEMENT HIGHLIGHTS

MAY 7

RISING FROM THE PANDEMIC: EXPANDING SOCIAL AND ECONOMIC EQUITY SUMMIT

The Public and Nonprofit Management Program at the University of Texas at Dallas hosted its fifth annual conference. Dr. Froswa' Booker-Drew spoke at the conference, highlighting nonprofit work and how it relates to expanding social and economic equity. MAY 10

SOUTH DALLAS EMPLOYMENT PILOT

PRESENTS UPDATE TO CITY OF DALLAS WORKFORCE, EDUCATION AND EQUITY COMMITTEE

Wes Jurey, founder of Redemption Bridge, and Dr. Froswa' Booker-Drew serve as managing partners for the South Dallas Employment Project. With more than 100 partners, this collaboration is designed to provide livable wage jobs along with support services to those impacted by incarceration. Jurey and Booker-Drew presented an update on the project to the City of Dallas Workforce, Education, and Equity Committee meeting, led by Councilman Casey Thomas.



EDUCATIONAL SUPPORT

GIRL POWER PROGRAM

Girl Power provides social emotional learning (SEL) programming that utilizes the Girl Rising Curriculum, which is designed to help young women harness their power for individual and collective change in their communities. In 2021, this program engaged with more than 200 girls through regular virtual sessions at four South Dallas high schools. The program adapted to offering programs to students virtually, as many of the campuses met online and the necessary support became even more critical than ever before.

PATHWAYS TO TECHNOLOGY EARLY COLLEGE HIGH SCHOOL (P-TECH) PROGRAM

Through P-TECH, high school students gain access to excelled class courses and resources that offer exposure to viable career options. The Fair partnered with local P-TECH programs at James Madison and Lincoln high schools to give students insight into the wide range of job types in the workforce by engaging them with the different departments that make up the State Fair. Throughout the year, State Fair staff connected with students in this program through various virtual speaking engagements at schools, mentorships, and volunteer opportunities.

ANTI-RACISM RESOURCE GUIDE

Started in 2020, the State Fair of Texas compiled a resource guide for active anti-racism education. Included in the guide are State Fair-sponsored organizations who serve the South Dallas/Fair Park area, education materials including film and podcast recommendations, tools to speak about race with children, and a list of locally owned businesses. These resources serve as a starting point; a way to digest all the information surrounding racial equity in America. To view the guide, please visit **BigTex.com/anti-racism**.

UNITED WAY DIGITAL LITERACY TRAININGS

Led by United Way and supported by the State Fair of Texas, this training provided six weeks of hands-on computer training. The trainings covered the basics of Microsoft Word, Excel, PowerPoint, and Outlook, instructed participants on how to be safe online and protect personal information, and participants were able to set up a voicemail and email address. Fifty-nine participants were served during the 2021 digital skills training program.

RACE TO KINDNESS BOOK DRIVE

In November, the Fair co-sponsored a book fair with A Race to Kindness and Thriftbooks. More than 80 children were able to attend and select books to take home.

COMMUNITY ENGAGEMENT HIGHLIGHTS

MAY 13

THE FAIR'S VP OF COMMUNITY AFFAIRS AND STRATEGIC ALLIANCE SPEAKS AT

WE GIVE SUMMIT

Dr. Booker-Drew spoke as part of the Funding the Frontlines: How Giving Circles Can Show Up for Grassroots Nonprofits session at the We Give Summit A Celebration of Collective Giving.

MAY 19

NONPROFIT SUCCESS INSTITUTE — Speaker Series 3 —

United Way of Metropolitan Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a nonprofit speaker series, with this session focused on succession planning.

MAY 25

GRANTMAKERS FOR EFFECTIVE ORGANIZATION CONFERENCE

Sarah Cotton Nelson, Chief Philanthropy Officer at Communities Foundation of Texas, Dr. Annie Wright, Executive Director for Southern Methodist University's Center on Research and Evaluation (CORE) and Dr. Froswa' Booker-Drew presented a workshop on "Data, Relationships, and Doing the Next Right Thing: Working Toward Greater Equity in Pandemic Response & Beyond," discussing involvement in North Texas Cares.



KERI MITCHELL

Executive Director Dallas Free Press

"We received a \$5,000 grant to support our

journalism pathway from Dallas high schools to Dallas newsrooms, so that within 10-20 years, our newsrooms reflect our city... The support further enabled us to begin work in South Dallas with students at the "Great" James Madison High School. We're working with students in the NAF Academy and in the yearbook class, teaching them the basics of journalism and media literacy skills to empower them to launch and build their own independent, student-led newsroom."



PHILLIPA WILLIAMS

Executive Director ilooklikeLOVE, Inc

"The State Fair of Texas continued to be a

tremendous source for vital information and prospective partnerships. Because of its commitment to supporting minority-led, grass-root efforts, ilooklikeLOVE has a trusted resource to help build our capacity."



KHERRI JEAM

Race to Kindness

"The State Fair of Texas helped us engage with vetted community partners that were aligned

with our core mission. This helped to streamline our internal processes and identify organizations that could benefit from our assistance. As a result of the State Fair of Texas introduction, we have developed a strong relationship with TR Hoover CDC that may generate future opportunities to partner with them in upcoming outreach events."



ADRIAN MCCONNELL Executive Director

Youth Revive

"The South Dallas Nonprofit Meet-Up gives space for executive directors and their staff to share best practices and convey resources. The Community Affairs team does a fantastic job inviting individuals to share about opportunities and aid organizations would not otherwise be aware of if it were not for such a created, well-considered environment. Elizabeth Searing with the University of Texas Dallas has been a source of contacts for potential interns and student assigned projects. If it were not for the South Dallas Nonprofit Meet-Up there's a possibility Youth Revive would have never known about some of the services offered by the university."



HALEY COATES-HUSEMAN

Chief Advancement Officer Jubilee Park & Community Center

"The State Fair of Texas supported Jubilee Park

in so many ways throughout 2021. In addition to a generous donation, [the Fair] has partnered with Jubilee to increase the quality of life for our Southeast Dallas neighbors. In early 2021 [the Fair] provided access to COVID-19 vaccines to the senior citizens Jubilee Park serves while vaccines were still not widely available. [The Fair] also partnered with Jubilee to combat food insecurity through community grocery pop-ups and donating left over fair foods that Jubilee distributed to the neighborhood. Additionally, Dr. Froswa' Booker-Drew has been a great resource, connecting Jubilee to partners, South Dallas employers, and other community organizations. [The Fair] was hugely helpful in collecting and disseminating information about COVID-19 resources. Early in the pandemic, [the Fair] was one of the first organizations to provide Jubilee with personal protective equipment like masks and sanitizers for our community. We are so thankful for the constant support from our neighbors at [the Fair]!"

COMMUNITY ENGAGEMENT HIGHLIGHTS

MAY 27

NONPROFIT SUCCESS INSTITUTE — Special Session —

A special session was held on May 27 that focused on mental health and the AAPI community.

JUNE 2

NONPROFIT SUCCESS INSTITUTE — gpeaker geries 4 —

United Way of Metropolitan

Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a nonprofit speaker series, with this session focused on operational management, specifically budgeting and auditing

<u>J</u>UNE 16

NONPROFIT SUCCESS INSTITUTE — gneaker geries 5 —

United Way of Metropolitan Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a ponprofit speaker

series, with this session

JUNE 24

VIRTUAL COMMUNITY ENGAGEMENT DAY 1

This workshop discussed the importance of mental health, racial equity, trauma-informed care, and emotional intelligence as we head back into the office and find a sense of normalc where Dr. Karen Craddock, Meaghan Read, and George Brooks served as papelists

JUNE 30

NONPROFIT SUCCESS INSTITUTE — gpeaker geries 6 —

United Way of Metropolitan Dallas, Communities Foundation of Texas, and the State Fair of Texas partnered to present a nonprofit speaker series. The sixth session covered storytelling and was targeted for a general audience.

BIG TEX URBAN FARMS

Introduced in 2016, the Fair's Big Tex Urban Farms is a mobile agriculture system comprised of mobile planting beds and hydroponic systems housed in the heart of Fair Park. The mission of Big Tex Urban Farms is to create a food system that:

- Invests financial and human capital into immediate Fair Park neighborhoods and companies;
- Connects like-minded food-related organizations to each other;
- Provides free, fresh, organic produce to entities focused on hunger issues and healthy lifestyle programs;
- Adds community gardens throughout Southern Dallas through our "Farming Farms" program.

In its sixth full year of production, the Big Tex Urban Farms system was able to donate **23,880 pounds** of food to local organizations, translating to approximately **241,300 servings** of fresh produce.

GARDENING WITH THE COMMUNITY

One hundred percent of the produce grown at Big Tex Urban Farms is donated to different organizations in the local community. Our work through the Farms isn't limited to what we do inside Fair Park. A big part of Big Tex Urban Farms mission is to initiate and participate in outreach projects around our local neighborhood and beyond.

Despite the pandemic, Big Tex Urban Farms continued to make regular produce donations to the organizations shown in this heat map, totaling more than \$71,638 in estimated value. Organizations like TR Hoover Community Development Corporation were able to utilize donations from Big Tex Urban Farms in an all-new, meaningful way.

HIGHLIGHTS

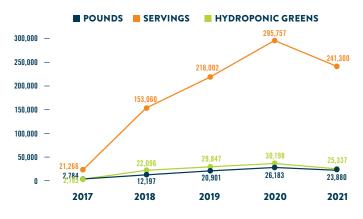
100% OF PRODUCE GROWN BY BIG TEX URBAN FARMS IS DONATED TO LOCAL COMMUNITY ORGANIZATION OR INITIATIVES

23,880 POUNDS OF FRESH PRODUCE GROWN IN 2021



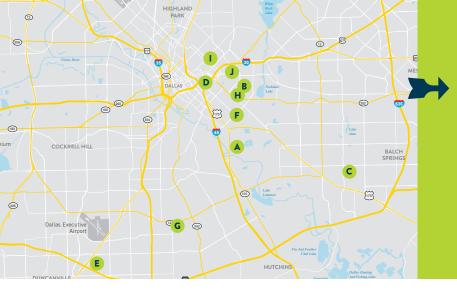


PRODUCTION TOTALS



BIG TEX URBAN FARMS HIGHLIGHTS

JANUARY 25	FEBRUARY	FEBRUARY 12	FEBRUARY	MARCH
HOWDY, GRO-ZILLA! Big Tex Urban Farms launches "Gro-Zilla,"	Tex Urban Farms launches	App Harvest Farm ★	The Fair's director of horticulture taught a virtual class for the Dallas Public Library,	
a shipping container farm that grows microgreens,	FEBRUARY 4	was featured on the	THE LARGEST GREENHOUSE FARM	teaching about
hosted by the Farms and co-managed with our partner, Restorative Farms.	First harvest from "Gro-Zilla" <i>Collected</i> <i>and Donated</i> "FIELDS" podcast for the second time. The discussion surrounded operating the Farms during the pandemic.	podcast for the second time. The discussion surrounded operating the	IN THE NATION, visited the Farms to learn more about our program.	MICROGREENS.



RECURRING PRODUCE DONATIONS SURROUNDING FAIR PARK

- A Bonton Farms
- **B** Baylor Scott & White Health and Wellness Institute at the Juanita J. Craft Community Center
- C Parkland Health & Hospital System Southeast Dallas Health Center
- D CitySquare
- E Chaucer Place
- **F** TR Hoover Community Development Corporation
- G Oak Cliff Veggie Project
- H Restorative Farms
- I International Rescue Committee, Inc.
- J Jubilee Park Community Center

GLOBAL PRESENCE – Since its inception in 2016, Big Tex Urban Farms has been a unique model of sustainable urban farming in the state, nation, and world. The Farms have become a true "innovation destination" for the global horticulture and agriculture industry, welcoming private entities, government officials, and delegates from developing countries to see the opportunities the Big Tex Urban Farms model present to their unique situations.

Even in the year extenuating circumstances, the Farms provided thought leadership in urban agriculture to the national and global stage.

FARMING WITH TEXAS A&M AGRILIFE EXTENSION

In 2020, Big Tex Urban Farms expanded on its partnership with Texas A&M AgriLife Extension, focusing on collaborative research efforts. In addition to Big Tex Urban Farms' initial donation of 80 grow boxes in 2018, this year we expanded by adding new in-ground garden plots and 12 raised beds. The site serves as an official master gardener training center – it has even become a destination site for community gardeners and small farmers from around the world to learn outdoor growing techniques and expand their knowledge. While we grow produce for our donation program, we are simultaneously testing new varieties of produce, soil types, and organic fertilizers. The data collected through these trials allows us to further develop best practices for urban outdoor gardening, with these findings we can continue to share both in our community and globally to make a meaningful impact on the industry.

BIG TEX URBAN FARMS HIGHLIGHTS

APRIL	MAY 5	JUNE	JULY 27	NOVEMBER
The Farms hosted a tour and GROW LIGHTING lessons for the Dallas Branch of the International Engineering Society.	The Fair's director of horticulture presented a lesson on GROWING MICROGREENS at the THR5 Virtual Health summit.	Personnel from TEXAS A&M UNIVERSITY	A youth group from CHICANA IN NATURE visited, and the kids were given a tour and gardening lesson.	The Farms filmed an instructional video with BOOTSTRAP FARMER AND GREENBEE FARM in Pennsylvania.
MAY	JUNE	- COMMERCE	AUGUST	DECEMBER 10
BIG TEX URBAN FARMS surpasses 750,000 * total donated servings	MOONFLOWER FARMS Houston's first hydroponic farm, visited the greenhouse.	visited the Farms and discussed their plans to open an indoor grow facility in Dallas.	BIG TEX URBAN FARMS surpasses * 800,000 * total donated servings	BIG TEX URBAN FARMS surpasses \$ 850,000 * total donated servings

FUNDRAISING AND EVENTS

In addition to our annual State Fair of Texas exposition, we host several other fundraising events throughout the year, with all proceeds from each going directly to the Big Tex Youth Livestock Auction and Scholarship Program. The Fair's Scholarship Program benefits students who have competed in youth livestock events at the State Fair, students attending six DISD high schools in the Fair Park area, and seasonal employees of the State Fair of Texas or their dependents. Through the Big Tex Youth Livestock Auction and Scholarship Program, the State Fair has awarded **more than \$30 million in auction awards and college scholarships.**

For more information on our fundraising opportunities and to get involved, please visit BigTex.com/get-involved/events.





COMMUNITY ENGAGEMENT HIGHLIGHTS

AUGUST 4

\star WOMEN OF INNOVATION SUMMIT \star

The DEC featured the Third Annual Women of Innovation Summit at Southern Methodist University's McFarlin Auditorium during Dallas Startup Week, powered by Capital One. Keynote speakers for the event included three women with strong ties to Texas entrepreneurial ventures: Sarah Shadonix, founder and CEO of Scout & Cellar; our own, Dr. Froswa' Booker-Drew; and Shar Dubey, CEO of Match Group.

<u>AUGUST 26</u> – 27

Texas Bar Annual Conference on Governance of

NONPROFIT ORGANIZATIONS

Dr. Froswa' Booker-Drew, along with Attorney Susan Stricka, presented "The Good, the Bad, and the Ugly: The Dynamics of Officer-Board Relationships". Topics tackled everything from the 2021 Texas Legislation's effect on Nonprofit organizations to the adaptation of city standards to urban philanthropy.





This year, the Big Tex Champion Club held a picnic at Fair Park on May 8, with Midway games and food from concessionaires. Although this event was not a fundraising event, it served as a way to thank and engage our Big Tex Champion Club members.

BIG TEX CLAY SHOOT CLASSIC

- The 12th Annual Big Tex Clay Shoot Classic was held at the Dallas Gun Club, with all proceeds going directly to the Big Tex Youth Livestock Auction and Scholarship Program.
- The 2021 event raised a record of \$212,185, with 305 participants competing on 61 teams.

BIG TEX GOLF CLASSIC

- The 11th Annual Big Tex Golf Classic was held at Fair Parkadjacent Tenison Highlands, with all proceeds going directly to the Big Tex Youth Livestock Auction and Scholarship Program.
- The 2021 event raised a record-breaking \$112,000 and had 136 golfers participating on 34 teams.

BIG TEX CHAMPION CLUB DINNER

- The annual pre-Fair fundraising dinner welcomed folks to the Haggard Family Farm. All proceeds from the event went directly to the Big Tex Youth Livestock Auction and Scholarship Program.
- The 2021 event raised a staggering \$142,900.

BIG TEX YOUTH LIVESTOCK AUCTION

- As one of the culminating events for the Fair's Scholarship Program every year, the Big Tex Youth Livestock Auction pools efforts from annual fundraisers like the Big Tex Clay Shoot, Big Tex Golf Classic, and the Big Tex Champion Club Dinner to invest in Texas youth.
- The 2021 Auction raised more than \$2.1 million in premium awards and scholarships. Of that total, \$1.6 million was raised on Auction Day alone, with the additional fundraising and donations received over the year.

















SUPPORT OF FAIR PARK

Since the establishment of the State Fair of Texas in 1886, the Fair has hosted its premier event of the year in the location now known as Fair Park. After serving as the State Fair's official home for a century, Fair Park was officially designated as a National Historic Landmark in 1986 because of its historical significance. With 135 years of shared history, the State Fair has maintained a deep-rooted connection to Fair Park and continues to call it home.

Each year, the net proceeds from the Fair are reinvested in Fair Park, in the form of capital improvements, given as scholarships to deserving students throughout the state of Texas, used to support the Fair Park museum facilities and community outreach programs, and used to improve the State Fair's operation.

A portion of the Fair's revenue is reinvested in Fair Park going towards the upkeep and maintenance of the Fair's home – Fair Park's historic buildings and facilities, as well as the iconic Cotton Bowl Stadium. Throughout the years, the State Fair has contributed tens of millions of dollars toward such improvements, in addition to making financial donations to support Fair Park museum programming. From its longtime devotion to Fair Park, to its lasting dedication to fairgoers, the State Fair considers tradition an essential component of its organization.

The State Fair of Texas is a 501(c)(3) nonprofit organization and does not receive any government funding or support. Our nonprofit purpose is funded through the proceeds from the annual State Fair of Texas event. As a nonprofit organization, the Fair serves as an advocate for the community through its commitment to preserving Fair Park and continuing to build upon its legacy as a National Historic Landmark.

The Fair's ability to provide funds to improve Fair Park is a direct result of the success of its annual event. Due to the cancellation of the 2020 State Fair of Texas due to COVID-19, the Fair was still able to provide funding by utilizing its net assets built up through previous years, however, it was significantly less than a normal year. The chart on the following pages illustrates the investment made in our home throughout the years.

COMMUNITY ENGAGEMENT HIGHLIGHTS

AUGUST

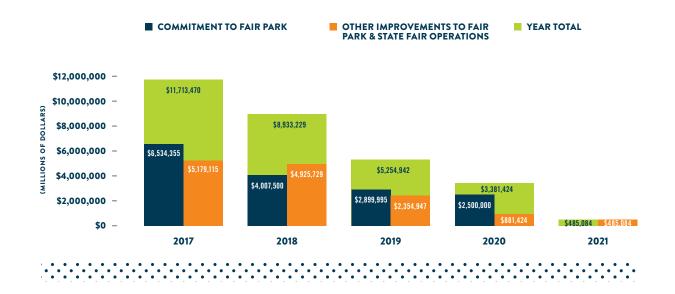
State Fair of Texas Partners with NORTH TEXAS FOOD BANK

This summer, several summer programs received kits to take home in the evenings filled with nutritious food in partnership with the North Texas Food Bank. Seven organizations in Southern Dallas were provided 1,974 food kits totaling 282 boxes. They included: Frazier Revitalization, Cornerstone Community Development Corporation, Bishop Arts Theater Center, Braswell Child Development Center, TR Hoover, Jubilee Park, Bridgebuilders. **SEPTEMBER 4**

\star COMMUNITY LAUNDRY DAY \star

The State Fair of Texas partnered with the Dallas Police Department to provide new and clean clothing to the ensure a successful school year to local students by providing detergent, school uniforms and raising funds to support this effort.

FUNDING FOR FAIR PARK & STATE FAIR OPERATIONS



COMMUNITY ENGAGEMENT HIGHLIGHTS

SEPTEMBER 22

\star DALLAS CULTURAL SCENE SHEROES PANEL \star

The Dallas Summer Musicals' education and community partnerships department hosted three 2021 SHEroes –Tatum Lau, Psyche Terry, and the Fair's own Dr. Froswa' Booker-Drew – for a panel discussing the Dallas cultural scene and where they see opportunities for growth and improvement. A SHEro is a woman who exemplifies the values of dedication, justice, collaboration, and allyship to the Dallas community.

SEPTEMBER 30

VIRTUAL COMMUNITY ENGAGEMENT DAY 2

Our speaker, Dr. Y. "Falami" Devoe, focused on the importance of self and collective care. With COVID-19 fatigue as a reality, the Fair felt it was important to share tools to protect individual's well-being in the midst of so much uncertainty.

OCTOBER 4

DIGITAL SKILL TRAINING

The State Fair of Texas partnered with the CARDBoard Project, United Way of Metropolitan Dallas, #POWERUP!, Dallas Innovation Alliance, and City Square to provide a free eight-week digital skills program, covering various functions like Microsoft, voicemails, email correspondence, and job coaching. The trainings took place in and around Fair Park.

OCTOBER 10

MINDFULNESS EVENT

The State Fair of Texas partnered with Metrocare, to celebrate World Mental Health Day featured a series of mental health experts and family-friendly mindfulness activities like meditation, music therapy, trap yoga, and more Licensed therapist, author, dynamic talk-show host, and sought-after speaker, Dr. Stacia' Alexander served as the emcee for the event.

OCTOBER 12

PASTORS LUNCHEON

The Pastors Luncheon celebrates congregations in the Southern Sector of Dallas. A panel followed the discussion to share comments on how the faith community and nonprofits can support our students and local schools.



HIGHLIGHTS



COMMUNITY ENGAGEMENT HIGHLIGHTS



CELEBRATE ALL THINGS TEXAN



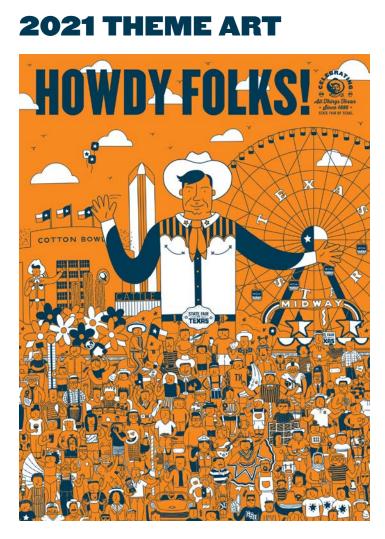
2021 STATE FAIR OF TEXAS



he 2021 State Fair of Texas, themed "Howdy Folks!," celebrated the return of fairgoers at our annual exhibition in Fair Park. After more than 700 days without a State Fair of Texas, this theme was the perfect way to welcome folks back to the most Texan on place on Earth. Each year, the State Fair of Texas brings guests from all walks of life together for 24 days in celebration of the Lone Star State's evolving culture. Beginning in 1886 as a local gathering place for people to share ideas and learn from new cultures, the annual state fair and exposition in Fair Park became a breeding ground for Texas education, innovation, and creativity. 2021's theme encompassed the foundation of what the Fair is all about – being together.

"Howdy Folks!" served as a reminder not only for a warm Texan welcome, but a welcome back. When life seemingly came to a halt in 2020 and the Fair was canceled for the first time since 1945, it was clear that the day we were able to gather together again would be a monumental one for all – one worthy of a Big Tex-sized "Howdy, folks."







Illustrating this year's theme, the artwork highlights fairgoers from all walks of life, with Big Tex at the heart of all the fun. Look closely – you might just find an Easter egg or two!

CELEBRATE FXCELEBRATE



2021 KEY INITIATIVES



s an organization that strives for excellence in everything we do, the State Fair is committed to preserving our historic traditions while continually looking for opportunities to improve. With five key areas of focus – **safety and security**, **cleanliness, landscaping, family-friendly entertainment, and customer service** – the Fair works to continuously enhance our visitors' experience year after year. This year, due to the ongoing COVID-19 pandemic, a primary focus of our key initiatives was providing the safest environment possible for our guests and team members.



HEALTH AND SAFETY PRECAUTIONS

Our number one priority remains the health and safety of everyone at the State Fair of Texas. We implemented the following health and safety protocols, in addition to others recommended by the local, state, and federal government and other relevant health agencies.

STATE FAIR OF TEXAS COVID-19 GUIDANCE

- The State Fair of Texas recommended fairgoers be protected by the time Opening Day arrived by receiving the vaccine.
- Vaccinations were also available behind Big Tex in a tent operated by Dallas County Health and Human Services. If a patient was a Dallas County resident, they were eligible for \$20 in State Fair food and ride coupons.
- Face coverings were required indoors and recommended in outdoor settings where social distancing was not possible.
- Face coverings were also required if fairgoers rode DART public transportation to the Fair.
- Fairgoers were encouraged to spread out and social distance when they could.
- The Fair introduced dynamic admission ticket pricing, meaning it was possible to receive more discounts during the week, when the Fair is traditionally less crowded.
- Five hundred hand sanitizing stations were made available throughout the grounds.
- Fairgoers were asked to self-monitor their health and make an informed decision about their choice to attend.
- More than 35,000 masks were available for use by guests.
- All State Fair of Texas staff were required to be vaccinated against COVID-19.
- Staff completed daily wellness checks prior to the start of their shift.

SAFETY AND SECURITY PRECAUTIONS

A new addition this year, the Safety Team was introduced to assist fairgoers and de-escalate situations, if necessary. Stationed throughout the grounds in addition to roaming, the Safety Team served as ambassadors for our organization, providing guest support in numerous locations around the State Fair of Texas.

GUEST RELATIONS

Enhanced Wayfinding and Directional Solutions

• High visibility signage

Deployed high-visibility signage at key attractions to help ease current wayfinding challenges.

• Directional planter columns

Designed and developed 25 directional planter columns that provided geographically significant information and navigation aid to guests.

On-site Parking Signage

Deployed high-visibility, clear-messaged signage at all State Fairowned Gates in effort to promote ease and efficiency of parking on-site.

CELEBRATE MILESTONES

TUILUE





he 2021 State Fair of Texas was undoubtedly one to remember. The annual event brought people from all walks of life together – from iconic State Fair traditions to new innovative additions, fairgoers alike enjoyed their visit to the State Fair. The State Fair of Texas welcomed more than 2.2 million people through the gates during its 24-day run. Nearly \$75 million was generated in gross coupon sales for food, beverages, and rides, with the majority of funds going to vendors. The 2021 Fair again saw increases in livestock participation and creative arts entries, along with introducing new attractions and familyfriendly offerings that will live on for many years. With another season under our belt, we recognize that the measurement of each Fair's success goes far beyond these numbers.



Our true achievements come from our ability to give back through this annual event. Thanks to the continuous support from our fairgoers, the annual State Fair of Texas continues to serve as our largest fundraiser of the year. Proceeds from the event allow us to continue building upon our nonprofit mission of promoting agriculture, education, and community involvement, as well as future Fairs to come.

2021 MILESTONES

TEXAS AUTO SHOW



OUTDOOR EXHIBIT SPACE:



54 FULL-TIME EMPLOYEES

plus more than 7,000 seasonal jobs created during a traditional Fair

► 2 ICONIC ← COLLEGE FOOTBALL RIVALRIES

State Fair Classic

BETWEEN THE GRAMBLING STATE UNIVERSITY TIGERS AND THE PRAIRIE VIEW A&M PANTHERS.



AT&T Red River Showdown

BETWEEN THE UNIVERSITY OF OKLAHOMA AND THE UNIVERSITY OF TEXAS.



LITTLE LONE STARS CLUB

More than



RECEIVED SIGNED BIRTHDAY CARDS IN THEIR MAILBOXES FROM BIG TEX THIS YEAR.

CREATIVE ARTS *More than 1,100 contest categories*

MORE THAN 7,000 ARTS AND CRAFTS ENTRIES

MORE THAN 2,050 COOKING CONTEST ENTRIES

> 87 VIRTUAL CREATIVE ARTS ENTRIES

3,098 NEW CONTESTANTS

MORE THAN 1,700 YOUTH CONTESTANTS

MORE THAN 5,100 RIBBONS AWARDED

SHOPPING

217 EXHIBITORS

WITH 159 RETURNING VENDORS AND 58 NEW VENDORS

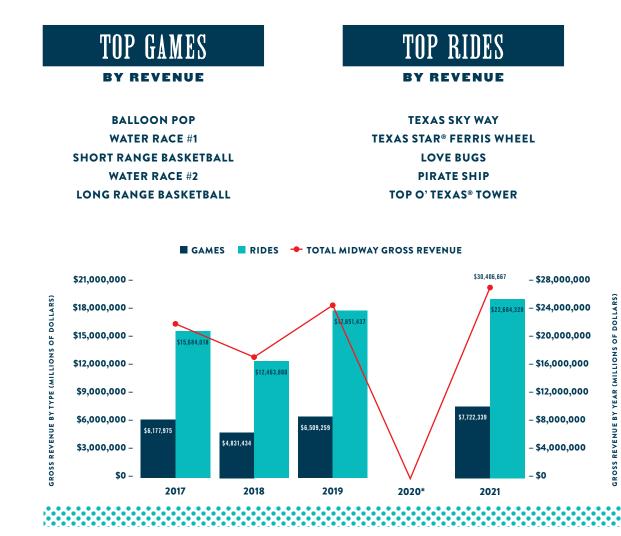


OF INDOOR AND OUTDOOR EXHIBIT SPACE WITH 274 COMMERCIAL EXHIBIT LOCATIONS ACROSS THE FAIR GROUNDS



MIDWAY

The State Fair Midway offers 24 days of fun and thrills, with rides and games that are sure to excite fairgoers of all ages. Undergoing annual reassessments of space, rides, and game offerings, our operations team has developed a formula for measuring year-over-year growth in excitement and revenue.



*Due to the cancellation of the 2020 State Fair of Texas because of COVID-19, there is insufficient data for this year in terms of ride and games.

FOOD AND BEVERAGE

Capitalizing on the anticipation and culinary excitement brought each year to the State Fair, our Concessions team has developed restaurant-caliber dining experiences throughout Fair Park, provided business support to more than 80 small business concessionaires who operate during the Fair, and introduced value programs such as "Thrifty Thursdays" and reduced-price beverage stands.

This year, the Fair welcomed nine new concessionaires to the list of small businesses.

FOOD AND BEVERAGE GROSS REVENUE



*Due to the cancellation of the 2020 State Fair of Texas because of COVID-19, the revenue made by food and beverage vendors in 2020 was significantly decreased, however, the vendors were able to generate some revenue via the Big Tex Fair Food Drive-Thru.

BIG TEX CHOICE AWARDS

Each year, State Fair concessionaires create their tastiest and most unique dishes for a chance to be crowned a winner of the annual Big Tex Choice Awards competition. Kicking off another season of Fair food for 2021, the 17th Annual Big Tex Choice Awards proved that there is no shortage of creativity when it comes to this competition. With 43 total entries into the 2021 competition, the list was narrowed down to only 10 finalists. After a valiant effort by all finalists and a tough deliberation by the all-star panel of judges, three dishes reigned supreme.

DINING OPTIONS AND SOFT AREAS

With 256 concession locations throughout the fairgrounds representing 83 small businesses from around the state and nation, it goes without saying that food is an important part of the State Fair of Texas. In addition to concession booths, the Fair offers "soft areas" - outdoor, medium-to-large food and beverage destinations with exclusive seating and unique themes. Proving to be popular option for fairgoers when choosing their next meal, soft areas have grown to represent more than \$4 million in food and beverage sales at the Fair.

2021 BIG TEX CHOICE AWARDS WINNERS



by James Barrera

Get a taste of what's coming to the 136th State Fair of Texas! Mark your calendars for the 18th Annual Big Tex Choice Awards, taking place on Sunday, August 28, 2022.

Deep Fried Seafood Gumbo Balls by the Parish Family

by the Parish Family



From first-time visitors to lifelong fans, people from all walks of life came to celebrate the Lone Star State at the State Fair of Texas. The 2021 exhibition welcomed a grand total of 2,202,689 fairgoers through the gates. We hosted an average daily attendance of more than 91,750 guests.

FAIR DAY	DAY	DATE	DAILY ATTENDANCE
1	Friday	September 24	61,392
2	Saturday	September 25	106,201
3	Sunday	September 26	66,889
4	Monday	September 27	42,116
5	Tuesday	September 28	45,160
6	Wednesday	September 29	41,552
7	Thursday	September 30	47,832
8	Friday	October 1	44,570
9	Saturday	October 2	82,996
10	Sunday	October 3	87,153
11	Monday	October 4	58,139
12	Tuesday	October 5	61,401
13	Wednesday	October 6	79,854
14	Thursday	October 7	76,960
15	Friday	October 8	135,412
16	Saturday	October 9	211,873
… 17	Sunday	October 10	111,994
18	Monday	October 11	170,661
19	Tuesday	October 12	92,210
… 20	Wednesday	October 13	43,976
21	Thursday	October 14	86,096
22	Friday	October 15	148,893
23	Saturday	October 16	164,021
24	Sunday	October 17	135,338
		TOTAL	2,202,689

Rain cloud indicates Fair days that experienced rain during its hours of operation.

NEW TICKETING STRATEGY PRODUCES RECORD TICKET REVENUE

Using a new pricing model provided guests the choice to select between date flexible premium one-day tickets and new one-day daily tickets that offer variable pricing based on the day of attendance. This model of lower weekday prices and premium weekend rates allowed the State Fair of Texas to earn record ticket revenue while providing greater choices, savings, and in-park experiences to guests.



EXPANDED TICKET OPTIONS FOR MILITARY AND 1ST RESPONDER FAMILIES

In 2021 the State Fair of Texas expanded discounted admission access for military and first responder families from a single recognition day to a program that can be used through all 24 days of Fair. This new program was introduced in response to a request for greater flexibility in scheduling for these busy families resulting in more than 53,000 additional participants.

YEAR	MILITARY	FIRST RESPONDER	TOTAL
2019	12,266	5,678	17,904
2021	50,178	21,625	71,803

NEW LOWER PRICING AND MORE ONLINE DISCOUNTS

The State Fair of Texas made it easier than ever for families to attend by introducing a lower ticket price daily ticket on weekdays and launching new everyday discounts where all guests pay child's price on tickets purchased after 5 p.m.

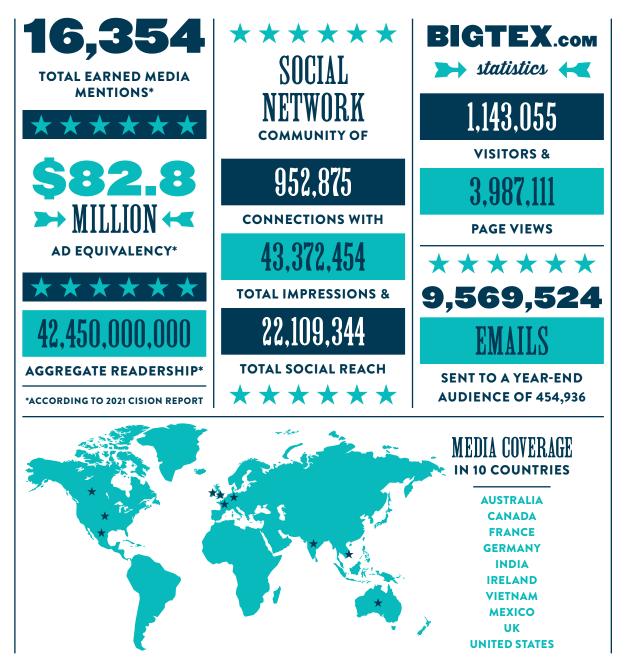


MARKETING AND MEDIA IMPACT

MARKETING AND MEDIA IMPACT

Through quality entertainment in a family-friendly environment, the Fair continually looks for ways to tell our story and connect with Fair enthusiasts around the world. The State Fair continued to have a major media footprint in 2021 around the world. Our marketing communications and public relations plans are a combination of partnership marketing with various sponsors, paid placement, earned media coverage, direct mail and printed collateral, and utilization of State Fair channels – BigTex.com, email, and social media.

2021 MARKETING METRICS



2021 COVERAGE HIGHLIGHTS

The State Fair of Texas was talked about worldwide through a variety of mediums. The Fair was a daily highlight in traditional news and radio broadcasts, as well as starring in TV shows and documentaries. This page lists only a snapshot of the local, national, and global exposure that we received in 2021.

LOCAL & Statewide

AUSTIN AMERICAN STATESMAN **CBS 11** CULTUREMAP **CUMULUS RADIO** D MAGA7INE DAILY TEXAN DALLAS MORNING NEWS DALLAS OBSERVER **DFW CHILD** EATER DFW FORT WORTH STAR-TELEGRAM FOX 4 GOOD MORNING TEXAS **HOUSTON CHRONICLE IHEARTRADIO KERA NEWS** KRLD AM ктск

NATIONAL & INTERNATIONAL

247 SPORTS **ABC NEWS** ADWEEK **ASSOCIATED PRESS AUTOMOBILE MAGAZINE** BBC **BUSINESS INSIDER US & AUSTRALIA CBS NEWS CBS SPORTS COOKING CHANNEL** DAILY MAIL UK E! ONLINE EATER **ESPN ESPN COLLEGE GAMEDAY ESPN RADIO** ESPNU FOOD NETWORK FORBES FOX NEWS FOX SPORTS GOOD MORNING AMERICA THE HILL THE HISTORY CHANNEL

KCEN NBC - WACO **KENS CBS - SAN ANTONIO KHOU CBS - HOUSTON KTEN NBC - TEXOMA KTEK - TYLER KVUE ABC - AUSTIN KWES NBC - MIDLAND, ODESSA KXAN NBC - AUSTIN KZTV CBS - CORPUS CHRISTI** NBC 5 SPECTRUM NEWS TELEMUNDO **TEXAS MONTHLY TEXAS STANDARD TEXAS TRIBUNE** UNIVISION WBAP/KLIF NEWS WFAA

ITV **KELLEY BLUE BOOK** THE KELLY CLARKSON SHOW LOS ANGELES TIMES MSN MSNBC NBC NEWS NBC SPORTS THE NEW YORK TIMES NPR **PEOPLE MAGAZINE READER'S DIGEST** SEC NETWORK SPORTS ILLUSTRATED TASTE OF HOME TIME USA TODAY WASHINGTON POST THE WEATHER CHANNEL WGN AMERICA VICE YAHOO! US, CANADA, INDIA, **UK, AND IRELAND**

2021 AT&T RED RIVER SHOWDOWN

The atmosphere of the State Fair creates a wholly unique experience for fans and fairgoers alike for the iconic AT&T Red River Showdown. This year, capacity limits were lifted, bringing electric excitement back to the fairgrounds and to the Stadium. Played inside the Cotton Bowl since 1929, the Red River Showdown marks a classic competition between the University of Texas and University of Oklahoma – one of the biggest matchups in all of college football. The rivalry continued on Saturday, October 9, for the 2021 AT&T Red River Showdown, delivering high media coverage across the state and nation, as well as internationally. ESPN's pre-show, College GameDay broadcasted the entirety of their show live from Cotton Bowl Plaza and the Stadium, drawing approximately 2.4 million views during the final hour of the broadcast. It served as college football's top program show for the season up until that point in the 2021 season.



ESPN College GameDay, college football's top pregame show, broadcast to 1,849,000 viewers from the fairgrounds, with their viewership rising to 2,400,000 in the final hour.

 \mathcal{ASC} broadcast the game to nearly 6 million viewers, marking this year's game rating as the second-best Red River Showdown in 10 years and the second-best regular season ABC Noon game since 2016. It was also the first game of ABC's highest-rated tripleheader since 2011.





TEXAS AUTO SHOW SHIFTING GEARS SINCE 1913

There are auto shows – and then there's the Texas Auto Show (TXAS). For more than 100 years, the Texas Auto Show has thrilled millions of visitors through its innovative exhibits and unique atmosphere on the State Fair of Texas grounds. **The 2021 Show boasted 24 days, more than 297,000 square feet of exhibit space across three indoor and outdoor areas.** Fairgoers had direct access to everything from high-power sport, electric, and luxury vehicles to rugged trucks that blur the lines between heavy-duty and high-end. Whether guests are die-hard car fanatics or just like to look around at the newest models, the Texas Auto Show is the ultimate destination for all things auto.

The Texas Auto Show attracts more than 90% of fairgoers who attend the annual State Fair of Texas. Out of the 2021 Fair's total attendance of 2,202,689 – **approximately 1.98 million people visited** the Auto Show areas over its 24 days.

PUBLIC RELATIONS

The State Fair and TXAS' public relations team continues to develop outreach plans that target media outlets beyond the auto industry. In 2021, the Texas Auto Show garnered more than **\$1.3 million in earned media, reaching an international audience of more than 704 million** and making headlines in 10 different countries throughout the world. In addition to TXAS-specific coverage, the Show maintains a presence in the State Fair of Texas' year-round publicity, which received a year-end total of more than \$82.04 million in earned media and reached an international audience of more than 40 billion.

MARKETING & SOCIAL MEDIA

The Show uses a cross-platform approach for marketing and promotions. In addition to its dedicated social media channels, email marketing, and website, the Texas Auto Show leverages opportunities for engagement across the broader State Fair audiences. Through both brand-dedicated campaigns on TXAS channels and placements in high-traffic areas of the State Fair of Texas communication, the Texas Auto Show generated more than 62.8 million impressions during September and October of the 2021 Fair season.

LEARN MORE





CELEBRATE STEWARDSHIP

COTTON BOR





s a 501(c)(3) nonprofit organization, our nonprofit purpose is funded through the proceeds from our annual State Fair of Texas event. We are committed to operating in a fiscally conscious manner, ensuring our workplace is representative of all of Texas, and we aim to reinforce our transparency in this commitment through the production of our annual report. As a historic institution rooted in a historic landmark, we practice responsible stewardship by investing in the Fair product, our Fair Park home, our full-time and seasonal staff, and our community, to ensure that our home and surrounding neighborhood will continue to thrive with the State Fair of Texas for future generations. Every year, a summary of our audited financial statements can be found on our website at BigTex.com/About-Us/Financial-Highlights.

DIVERSITY, BELONGING, INCLUSION, AND EQUITY HIGHLIGHTS

Diversity, belonging, inclusion, and equity (DBIE) are fundamental components of the Fair's mission and culture. **Diversity** encompasses all the characteristics in which people may differ and ensuring they are represented in the organization. **Belonging** is ensuring all persons feel they genuinely belong, are valued, and relied upon, empowered, and ultimately matter. **Inclusive** environments strive to provide a space where all individuals are welcome and thoughts, ideas, and perspectives of all individuals hold value. **Equity** is addressing the cultural and historical factors that impede a level playing field for those impacted by systemic racial injustice, social injustice, and oppression.



OF NONPROFITS THAT THE FAIR FUNDS ARE LED BY PEOPLE OF COLOR.

The State Fair recognizes that racism and systemic injustice exist. We are committed to addressing this externally with our programming and partners, but know it begins with our internal work to dedicate time and resources to focus on our organizational culture.

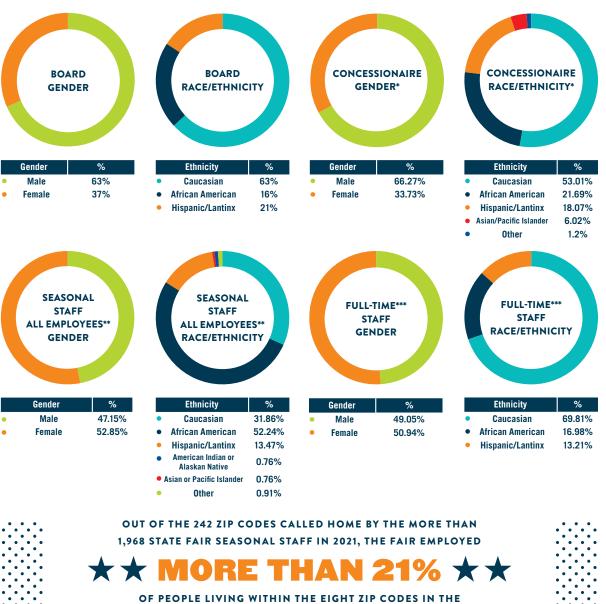
The State Fair of Texas is continuing an intentional journey of exploration to identify how to build the core values of diversity, belonging, inclusion, and equity into all aspects of our operations. We will continue to proactively examine opportunities and adopt practices that promote diversity, belonging, inclusion, and equity in the workplace.

ONGOING DBIE INITIATIVES

- The State Fair's full-time staff participated in a 21-day racial equity challenge. This challenge included weekly calls led by HR to discuss daily content, which ranged in topics from environmental racism to gender-based violence.
- The Fair created a Racial Equity Committee, who met several times throughout 2021 to discuss, define, and begin plans of implementing intention DBIE practices as an overall lens of our work. The committee is comprised of team members from each level of the company, each bringing a unique perspective and diverse qualities.
- The committee is completing a **racial equity audit**, examining both external and internal practices.
- In 2020, the Fair launched an anti-racism resource guide containing educational tools highlighting ways for community members to be engaged, to support locally owned businesses, and to introduce the discussion on race with children. These resources will continue to be updated annually.
- The Fair follows a procurement and purchasing policy that seeks to provide equitable treatment of all persons or firms, including minority and women-owned business enterprises.
- Prior to the opening of the Fair, all Tex team members (seasonal, part-time, and full-time) participated in customer service training which included DBIE practices this year.

- Instituted in 2020, the Fair's parental leave policy allows for four weeks of paid leave.
- The Fair's minimum wage is continually updated to match the living wage index for Dallas County, based on research published by MIT.
- Vendor diversity continues to be a focus area for the Fair, supporting a variety of vendor and exhibitor backgrounds. With 46.98% of all concessionaires being concessionaires of color at the Fair in 2021, the Fair continues seeking to diversify through outreach and marketing.
- Through cohorts like the Concessionaire Cohort for Fairs, Festivals, and Expositions (CFFE), the Fair partners with community organizations to assist locally owned Southern Dallas businesses to build their capacity by providing training, technical assistance, and mentoring.
- Professional development and educational opportunities are made available for all full-time staff.
- To celebrate all Texans, the Fair is intentional in providing diverse and inclusive entertainment and attractions, and we will continue, through our partnerships, to add to our roster of talent from these communities.

DBIE STATISTICS



SOUTHERN DALLAS/FAIR PARK AREA, INCLUDING

75215, 75216, 75217, 75203, 75227, 75228, 75210, AND 75223

* This number reflects only the employees on the payroll of the State Fair of Texas, and does not include the employment figures of the hundreds of small business vendors operating throughout the fairgrounds.

** Inclusive of retirement payments.

*** Inclusive of all full-time employees as of Dec. 31, 2021.



BIE STATISTICS

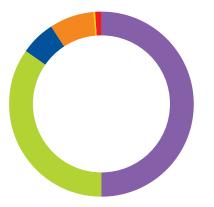
OUR GOALS FOR GROWING DBIE IN 2022

- The Racial Equity Committee will continue to meet monthly.
- The employee handbook will be updated to include our commitment to DBIE.
- Racial equity trainings will be implemented for full-time staff, in addition to participating in the 21-day racial equity challenge again in the beginning of 2022.
- A training specifically focusing on hiring practices will be held prior to the hiring of seasonal staff.



FINANCIAL HIGHLIGHTS

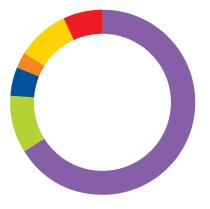
REVENUES



	2021
• CONCESSIONS (50%)	\$37,966,805
• ADMISSIONS AND PARKING (35%)	\$26,381,202
• EXHIBIT SPACE AND OTHER RENTALS (6%)	\$4,749,586
• CONTRIBUTIONS (8%)	\$5,765,492
• INTEREST INCOME AND DIVIDENDS (<1%)	\$313,004
• OTHER (1%)	\$690,709
OPERATING REVENUES	\$75,866,798

YEAR ENDED DECEMBER 31

EXPENSES



	2021
• FAIR TIME EXPERIENCE (66%)	\$35,805,859
• AGRICULTURE (10%)	\$5,477,805
• EDUCATION (5%)	\$2,512,068
• COMMUNITY INVOLVEMENT (3%)	\$1,367,541
• MANAGEMENT AND GENERAL (9%)	\$5,067,188
• FUNDRAISING (7%)	\$3,551,123
OPERATING EXPENSES	\$53,781,584

YEAR ENDED DECEMBER 31

EXCESS OF REVENUES OVER EXPENSES	\$22,085,214
REALIZED & UNREALIZED INVESTMENT GAINS	\$2,170,552
GAIN ON LOAN (PPP) EXTINGUISHMENT	\$6,058,845
CHANGE IN NET ASSETS	\$30,314,611

The December 31, 2021 financial information presented herein is derived from our audited financial statements. This excerpted information does not include the footnotes that are integral to a full presentation of our financial position. A complete set of audited financial statements is available on BigTex.com/about-us/financialhighlights/.

STATEMENTS OF ACTIVITIES

	2021			2020			
	NET ASSETS WITHOUT DONOR RESTRICTIONS	NET ASSETS WITH DONOR RESTRICTIONS	TOTAL	NET ASSETS WITHOUT DONOR RESTRICTIONS	NET ASSETS WITH DONOR RESTRICTIONS	TOTAL	
REVENUES							
CONCESSIONS AND ADMISSIONS	\$64,348,007	-	\$64,348,007	\$1,275,188	-	\$1,275,188	
EXHIBIT SPACE AND OTHER RENTALS	4,749,586	-	4,749,586	278,237	-	278,237	
INTEREST INCOME	313,004	-	313,004	658,861	-	658,861	
OTHER	690,709	-	690,709	30,232	-	30,232	
CONTRIBUTIONS	3,604,846	2,160,646	5,765,492	414,957	1,782,336	2,197,293	
NET ASSETS RELEASED FROM RESTRICTIONS	2,118,997	(2,118,997)	-	1,954,592	(1,954,592)	-	
TOTAL REVENUES	\$75,825,129	\$41,669	75,866,798	\$4,612,067	(172,256)	4,439,811	
EXPENSES							
FAIR-TIME EXPERIENCE	\$35,805,859	-	\$35,805,859	\$9,199,719	-	\$9,199,719	
AGRICULTURE	5,477,805	-	5,477,805	2,828,342	-	2,828,342	
EDUCATION	2,512,068	-	2,512,068	2,160,995	-	2,160,995	
COMMUNITY INVOLVEMENT	1,367,541	-	1,367,541	4,633,092	-	4,633,092	
MANAGEMENT AND GENERAL	5,067,188	-	5,067,188	4,264,694	-	4,264,694	
FUNDRAISING	3,551,123	-	3,551,123	1,751,155	-	1,751,155	
TOTAL EXPENSES	\$53,781,584	-	\$53,781,584	\$24,837,997	-	\$24,837,997	
EXCESS/(DEFICIT) OF REVENUES OVER EXPENSES	\$22,043,545	\$41,669	\$22,085,214	(\$20,225,930)	(172,256)	(\$20,398,186)	
REALIZED AND UNREALIZED INVESTMENT GAINS	2,170,552	-	2,170,552	1,823,915	-	1,823,915	
GAIN ON LOAN (PPP) EXTINGUISHMENT	\$6,058,845	-	\$6,058,845				
CHANGE IN NET ASSETS	\$20,070,040	\$41.000	¢20.214.011	(\$19,402,015)	(170.050)	(\$10 574 071)	
	\$30,272,942	\$41,669	\$30,314,611	(\$18,402,015)	(172,256)	(\$18,574,271)	
NET ASSETS AT BEGINNING OF YEAR	44,988,842	-	44,988,842	63,390,857	172,256	63,563,113	
NET ASSETS AT END OF YEAR	\$75,261,784	\$41,669	\$75,303,453	\$44,988,842	-	\$44,988,842	

YEAR ENDED DECEMBER 31

STATEMENTS OF FINANCIAL POSITION

	2021	2020
ASSETS		
CURRENT ASSETS:		
CASH	\$367,432	\$209,896
RESTRICTED INVESTMENT FOR FAIR PARK IMPROVEMENTS	11,283,419	11,692,053
RESTRICTED INVESTMENT FOR COTTON BOWL IMPROVEMENTS	359,131	359,13
INVESTMENTS	70,904,730	34,269,54
ACCOUNTS RECEIVABLE	962,122	109,65
INVENTORIES, NET	193,637	245,37
PREPAID EXPENSES	321,254	466,91
TOTAL CURRENT ASSETS	\$84,391,725	\$47,352,565
PROPERTY AND LEASEHOLD IMPROVEMENTS, AT COST:		
MIDWAY IMPROVEMENTS	\$14,996,763	\$14,996,763
AMUSEMENT RIDES	21,897,407	21,897,40
BUILDING IMPROVEMENTS	23,690,131	24,429,31
FURNITURE, FIXTURES, AND EQUIPMENT	10,398,142	10,580,19
CONSTRUCTION IN PROGRESS	10,467	321,000
LAND	4,754,089	4,754,08
TOTAL PROPERTY AND LEASEHOLD IMPROVEMENTS	74,746,999	76,978,772
LESS - ACCUMULATED DEPRECIATION AND AMORTIZATION	(57,576,439)	(55,708,56
NET LEASEHOLD IMPROVEMENTS AND EQUIPMENT	18,170,560	21,270,20
DEFERRED COMPENSATION	2,287,938	1,921,34
TOTAL ASSETS	\$104,850,223	\$70,544,119
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
ACCOUNTS PAYABLE AND ACCRUED LIABILITIES	\$8,772,812	\$4,963,720
ACCRUED FAIR PARK IMPROVEMENTS	11,497,690	11,607,524
TOTAL CURRENT LIABILITIES	\$20,270,502	\$16,571,250
DEFERRED RENT LIABILITY	\$6,988,330	\$7,062,678
DEFERRED COMPENSATION	2,287,938	1,921,34
TOTAL LIABILITIES	\$29,546,770	\$25,555,27
NET ASSETS		
WITHOUT DONOR RESTRICTIONS:		
UNDESIGNATED	\$55,677,964	\$27,512,70
BOARD-DESIGNATED OPERATING RESERVE	13,758,812	13,193,38
BOARD-DESIGNATED FUTURE FAIR PARK PROJECTS	2,657,633	1,655,81
BOARD-DESIGNATED SCHOLARSHIP FUND RESERVE	3,167,375	2,626,94
TOTAL NET ASSETS WITHOUT DONOR RESTRICTIONS	75,261,784	44,988,84
WITH DONOR RESTRICTIONS	41,669	
TOTAL NET ASSETS	75,303,453	44,988,84
TOTAL LIABILITIES AND NET ASSETS	\$104,850,223	\$70,544,11

YEAR ENDED DECEMBER 31

STATEMENT OF FUNCTIONAL EXPENSES

	2021						
	PROGRAM SERVICES			SUPPORTING SERVICES			
	FAIR TIME EXPERIENCE	AGRICULTURE	EDUCATION	COMMUNITY INVOLVEMENT	MANAGEMENT AND GENERAL	FUNDRAISING	TOTAL
ADVERTISING AND PROMOTION	\$100,008	\$71,044	\$300	\$372	\$2,778	\$2,075,492	\$2,249,994
CONTRACT SERVICES	12,332,823	754,501	22,607	3,083	28,674	31,932	13,173,620
DEPRECIATION AND AMORTIZATION	2,913,876	137,819	28,756	43,118	111,510	9,248	3,244,327
FAIR OPERATIONAL COSTS	7,384,070	837,109	288,616	23,145	3,704	3,072	8,539,716
FAIR PARK Improvements	-	-	-	19,401	-	-	19,401
GRANTS AND OTHER ASSISTANCE	-	1,748,724	18,980	542,163	_	-	2,309,867
INSURANCE	1,105,431	52,284	10,909	16,357	42,303	3,509	1,230,793
OCCUPANCY	3,019,600	281,519	183,661	130,907	540,952	179,836	4,336,475
OTHER	363,592	62,317	46,520	3,523	140,880	310,352	927,184
PROFESSIONAL FEES	177,228	4,081	4,003	4,827	928,584	_	1,118,723
REPAIRS AND MAINTENANCE	639,241	116,201	4,762	23,004	15,661	1,281	800,150
SALARIES, WAGES, BENEFITS, TAXES	6,796,477	1,175,885	1,079,964	552,684	3,206,981	893,092	13,705,083
SCHOLARSHIPS	-	-	802,000	_	-	-	802,000
SUPPLIES	973,513	236,321	20,990	4,957	45,161	43,309	1,324,251
TOTAL EXPENSES	\$35,805,859	\$5,477,805	\$2,512,068	\$1,367,541	\$5,067,188	\$3,551,123	\$53,781,584

YEAR ENDED DECEMBER 31

STATEMENT OF FUNCTIONAL EXPENSES

	2020						
	PROGRAM SERVICES			SUPPORTING SERVICES			
	FAIR TIME EXPERIENCE	AGRICULTURE	EDUCATION	COMMUNITY INVOLVEMENT	MANAGEMENT AND GENERAL	FUNDRAISING	TOTAL
ADVERTISING AND PROMOTION	\$20,423	\$30,500	\$9,334	\$275	\$1,382	\$519,966	\$581,880
CONTRACT SERVICES	271,709	278,758	7,415	11,362	31,572	6,961	607,777
DEPRECIATION AND AMORTIZATION	2,944,268	134,749	67,399	138,791	324,497	14,927	3,624,631
FAIR OPERATIONAL COSTS	897,791	-	57,208	141,824	527	2,874	1,177,100
FAIR PARK IMPROVEMENTS	-	-	-	2,539,598	-	-	2,539,598
GRANTS AND OTHER ASSISTANCE	-	1,270,772	44,889	713,487	_	-	2,029,148
INSURANCE	645,791	29,556	14,783	30,442	71,175	3,274	795,021
OCCUPANCY	1,525,207	181,283	185,873	228,988	499,057	166,351	2,786,759
OTHER	81,515	56,466	32,344	15,680	121,692	385,900	693,597
PROFESSIONAL FEES	48,941	4,148	19,830	26,330	914,469	32,589	1,046,307
REPAIRS AND MAINTENANCE	102,980	22,800	2,926	29,889	9,015	734	168,344
SALARIES, WAGES, BENE- FITS, TAXES	2,490,556	713,391	683,991	654,915	2,257,350	578,554	7,378,757
SCHOLARSHIPS	_	-	1,024,250	-	-	-	1,024,250
SUPPLIES	170,358	29,223	10,753	101,511	33,958	39,025	384,828
TOTAL EXPENSES	\$9,199,719	\$2,828,342	\$2,160,995	\$4,633,092	\$4,264,694	\$1,751,155	\$24,837,997

YEAR ENDED DECEMBER 31

2021 STATE FAIR OF TEXAS SPONSORS

TITLE

CHEVROLET KROGER FOOD STORES MATTRESS FIRM SHINER STATEWIDE REMODELING UNITED AG & TURF WILLIAMSON-DICKIE WOODBRIDGE HOME SOLUTIONS

















PRESENTING

AMAZON BANK OF AMERICA BUD LIGHT CUTCO DART DR PEPPER HILLTOP SECURITIES LUCCHESE BOOTS MCDONALD'S OAK FARMS DAIRY ONCOR PROMISE LAND DAIRY TDA - GO TEXAN TEXAS LOTTERY

SILVER

7-ELEVEN DELIVERY ACT EVENT SERVICES AT&T BLUECROSS BLUESHIELD OF TEXAS CBS 11 CRICKET WIRELESS HEINEKEN IHEART MEDIA MADDEN ELECTRIC SERVICES, INC. NAVY FEDERAL CREDIT UNION PARKER UNIVERSITY

PARKLAND COMMUNITY HEALTH PLAN PODS FOR BUSINESS SPARKLETTS SPECTRA SWEET BABY RAY'S TEXAS FARM BUREAU TXDOT VISIT DALLAS WHATABURGER YUENGLING TRADITIONAL LAGER ZENNI

GOLD

DAIRY MAX DALLAS MORNING NEWS FOUR SIXES RANCH MATCHBOX NBC 5 AND TELEMUNDO 39 RENEWAL BY ANDERSEN T-MOBILE

MEDIA SPONSORS

94.9 KLTY 97.1 THE EAGLE 97.9 THE BEAT 98.7 KLUV 99.5 THE WOLF 100.3 JACK FM 102.1 THE EDGE 102.9 NOW 106.1 KISS FM ADVOCATE MAGAZINE AL DIA ALT 103.7 AUDACY BOOM 94.5

TEXAS MONTHLY UNIVISION U.S. ARMY WFAA YELLOWSTONE DUTTON RANCH

DALLAS OBSERVER DALLAS VOICE DALLAS WEEKLY ESPN DALLAS HOT 93.3 KLIF 570 LA GRANDE 107.5 LONE STAR 92.5 NEW COUNTY 96.3 PRIMARY MEDIA SENIORIFIC THE TICKET WBAP

DONORS

2021 BIG TEX YOUTH LIVESTOCK AUCTION & SCHOLARSHIP PROGRAM DONORS

501ops Mike Ablon Sam Ablon Robert Abtahi ACT Event Services Raymond J. Adams Co. Inc. Ag Workers Insurance Al Biernat's Alamo Amusements Lester Aberthal Joe Alcantar All State 38 Inc. Mr. and Mrs. Sean Allen Allied Fire Protection American Drill Team School **Cheryl Amerine** Amusement Management, Inc. Marissa Anchia Mr. and Mrs. Trae Anderson Mr. and Mrs. Lance Andrews Andrews & Foster Drilling Company Aon Risk Services Southwest, Inc. Mr. and Mrs. Bob Armstrong Atmos Energy Taylor Austin Austin Wood Recycling Axcent Networks Back to Nature, Inc. Bailey's Deli & Catering Bobby Baillargeon Robert Baillargeon Debby Moore Baker Family **Baker Triangle** Bane Machinery, Inc. Bank of Texas Anita Barham Realty Barrera's The Barrington Family Foundation Gail Barron Adam Bazaldua Pat Beaird Bell Nunnally & Martin LLP Bella Madre Jewelry Ben E Keith Co. Benchmark Bank, Private Wealth Kathy Bennett Mr. and Mrs. Kyle Berry Bert Concessions, Inc. Mr. and Mrs. Bob Best Bishop Amusement Rides Jan Hart Black Blake's Concessions Brett Blakev Blue Cross & Blue Shield Blue Racer Midstream Bobcat Contracting Froswa' Booker-Drew Billy Bos Blake Bowen The Bowler Family Rocky Brashears Michael Brigance Bobby Brittingham A. Compton Broders Stephen Brookshire

Mr. and Mrs. Bobby Brosin Mr. and Mrs. Jack Brown Jamey Brown Carol Burk Burk Royalty Co., Ltd. Jeff Burke Ellen Burt Mr. and Mrs. Tommy Burt Mr. and Mrs. Bill Bush Bush Rudnicki Shelton PC Zane Butter Judy D Byrd Mr. and Mrs. D. Harold Byrd III Capital Commercial Investments Capital Title of Texas, LLC Mary Jo Capps Caprice Enterprises, Inc. Mr. and Mrs. John W. Carpenter III Jeff Carter Century 21 First Group Mr. and Mrs. Terry Charleston Leslie Chatman Brian Chester Emma Christensen Cigna **CLA Farms** The Clampitt Foundation Lindsay Clark CMD Commercial Flooring, Inc. Anthony Colantino Jeffrey E. Cole Color Dynamics Comerica Bank Conatser & Giles LLC Karissa Condoianis J. F. Construction Inc. Mr. and Mrs. Barry Cooper Dr. and Mrs. Kenneth Cooper **Corinth Properties** Coronado Resources Cottonwood Bend Ranch Mr. and Mrs. Steve Covert Mallory Cox Crave Popcorn Co. Crazy Beautiful Wines Crest Cadillac Bobby Crotty Pat Crow Crow Holdings Cultivate Agency **Richard Curtis** CXLLIC D & K Amusement D&I Farm and Home Inc. Mr. and Mrs. Terry Dallas Dalrock Plumbing Company, Inc. **Russell Daniels** Mr. and Mrs. Davey Davis Marlene Davis Davis Crane Companies John de la Garza Shelisa Dean Mr. and Mrs. Frank Deel John Deere Corporation Dexter & Company

DHB Partnership Dogwater Cattle Co. Mrs. Cathy Dozier Mr. and Mrs. Michael Dulan J. E. Dunn Construction E. I. Dupont de Nemours and Company Ned Durbin Paul Dver Dynamic Systems, Inc. Dynaten Eastern Plumbing Supply Mr. Ed's Magical Midway EGR Architectural Millwork EGW Utilities, Inc. Michelle A. Eilers Elements of Architecture **EMC-** New Beginnings LLC Emergency Ice Randy Engstrom Ernst & Young Ruben Esquivel Robert Estrada Scott Etheredge H. Craig Evans Roy Gene & Pamela Evans Foundation Fair of Fun, Inc. Fair Park First/Spectra Fair Ride Entertainment Chuck Fairbanks Chevrolet Farm Pac Kitchens Mr. and Mrs. Rob Farrell R.L. & C.S. Feldman FI Assets Fiesta Enterprises, Inc. Lois Finkelman Rusty Fitzgerald Craig Fletcher Gail Fletcher Fletcher's Original State Fair Corny Dogs Florida Company Brian Foley Foley & Lardner LLP For Giving Foundation Robert Forswall Natalie Fortenberry Jerome Frank Investments, Inc. Freeman Mazda Hyundai Friona Industries Frost Bank Frost Brown Todd Fruteria Cano Future Infrastructure Services G & G Insurance Logistics Mr. and Mrs. Chase Galbraith Galbraith Real Estate LLC Guadalupe Garcia Matt Garcia Shelly Garcia Mr. and Mrs. Dan Gattis **GDA Architects LLC** Gilbert Gerst Mitchell Glieber Glo Nite, Inc. Goelzer Industries Good, Fulton, & Farrell, Inc.

DONORS

2021 BIG TEX YOUTH LIVESTOCK AUCTION & SCHOLARSHIP PROGRAM DONORS (CONT'D)

Aaron Graff Jeremiah Graff Joe Graham **Delaney Granberry** Grapevine Golf Carts Mark Gray ML Gray Partnership Grease Monster Recycling Tyler Griffeth Martha Griffin Gary Griffith Stephen Gwinn Mr. and Mrs. Geoff Hager Mr. and Mrs. Rutledge Haggard Mr. and Mrs. Lee Halford, Jr. The Howard Hallan Family Foundation Donna Halstead Mr. and Mrs. Zach Hamilton Shane Hannabury Margaret Hannah Hans Mueller Hargrove Electric Company John Harkey, Jr. Harlow Cattle James Pat Harris Jon Hart Design Jessie Hass K. Wayne Hast & Co. Mr. and Mrs. Douglas Hawthorne Jason Hays Elaine Head Dr. and Mrs. Bryan Henderson II Heritage Land Bank **Hicks Lightning Protection** Higginbotham Highlander Partners Bob Hilbun J. Douglas Hires Julia Buthman and Ken Hirsch Jim Hitzelberger HKS Inc. Chris Holleman Holleman Construction Housley Communications Inc. Housley Group Mr. and Mrs. Matt Houston Rick Howard **HP EnviroVision** R. D. & Joan D. Hubbard Foundation Mr. and Mrs. Chip Huffman Walter Humann Terry Hundley Iberia Bank-First Houston Steve Idoux Innovation AgMarketing, LLC Interlaced Productions International Iron Work, Inc. Inwood National Bank It's All Greek to Me J5 Tractors Jack's French Frvs Brenda Jackson JBS Concessions Leslie Jefferson Johnson Food Court, Inc.

Vonceil Jones Hil Mr. and Mrs. Jason Jordan Joy Rides. Inc. Mr. and Mrs. Rick Justiss Kane, Russell, Coleman, & Logan, PC Karnes County National Bank Katten Muchin Rosenman LP Mr. and Mrs. Harold Kaye Keurig Dr. Pepper Dan Kevs John Kidwell, DDS Kim O's Concessions Sung Kimm Luther King Capital Management Pam Kirkley Janice Kirkscey Richard Knight, Jr. Mr. and Mrs. Jeff Laceky Laura LaFrano Lake House Bar and Grill Lakeside Commercial Builders Landmark Nurseries Chuck Lane Larrett Energy Services, Inc. Tari Larson Laser Fair Lvdia Laske Tom Lazo Learfield Communications Lila Levy Craig H. Lewis Michael Lewis Melanie Linnear David Little Mr. and Mrs. Patrick Little Liza Yates Design Lockton Dunning Benefits Lone Star Ag Credit Long Straw Ranch Wendy Lopez Jeffrey Lottmann Felix Lozano The Lumry Family Foundation Lvnx Mapping M & C Enterprises Mr. and Mrs. James Machin Mr. and Mrs. Alex Madrazo John Magel, Jr. John Magel, Sr. Mr. and Mrs. Steven Mancillas **Richard Mankel** Marsh & McLennan Agency LLC Mary Kay Foundation Matchbox Studio Matthews Southwest Mattress Firm Mr. and Mrs. Warren Mayberry Lana Mayer Josh McArtor McBubbles, LLC Craig McCallum **Dick McCallum** Steve McClure Tim McCrearv Mr. and Mrs. Ronald McCutchin

Mr. and Mrs. Patrick McGonigle Alex Weber McGowen Mr. and Mrs. Cody McGregor Mr. and Mrs. Jim McKee Tom McKenzie Mr. and Mrs. Errol McKoy Mr. and Mrs. Bill McMahan McMillan James Equipment Company Daniel McVeigh Mechanical Partners Inc. MEI Rigging & Crating Todd Meier Joe Merker Paula Merriman Mesero **MIINC Mechanical Contractors** Glynne Mildren Matt Mildren Kay Miller Miller & Brown Miller Knauff Law Firm Milwaukee Tool Byron Mitchell MMK Foundation Moore Supply Company David Moran Morley-Moss, Inc. The Jim & Lynn Moroney Family Foundation Morrison Management, Inc. **Tony Mullins** Munsch Hardt Kopf & Harr, P.C. Alice Murray Doug Nash National Write Your Congressman Jaime Navarro Network Bar Joe Boyd Neuhoff **Nevins Concessions** New Kastl Events Newport Concessions Caroline Newport McKee Newt Walker Company Christian Nilsson Callie Nolen Mr. and Mrs. Pat Norris John Norris III NorthStar Energy Solutions Northwest Insurance Agency NTD Mechanical Old Town Meat Market Holly O'Neal **Orchard Mechanical LLC Oren Concessions** Susan Walton and David Osborne Osteostrong Midtown Outside, Texas Eliza Page Paradise Amusements ParkHub Parking Company of America Sandy Partee Kelli Pawkett Pearlie's Southern Kitchen, Inc. Martin Peck



DONORS

2021 BIG TEX YOUTH LIVESTOCK AUCTION & SCHOLARSHIP PROGRAM DONORS (CONT'D)

Pecos Operating Company Perot Museum of Nature and Science James Perry Chase Perry Roger Perry Mr. and Mrs. Whit Perryman Phoenix I Restoration & Construction Ltd. Barry Pickett Fence Co. Ryan Pieniazek Family Cody Pierce Pierce Leadership Consulting Pineapple Man PKJ Investments Jon Platt Plumbers' & Steamfitters' UA Local #100 Pointer Outfitters Poles Kelly Pound Mr. and Mrs. Evan Pounds Sadie Prater Premier Ford Mr. and Mrs. Jim Prewitt PriceWaterhouseCoopers LLP Prime Pacific Entertainment Primera Companies, Inc. Primoris Services Corp. Mr. and Mrs. Andrew Prine Clint Probst Prosteel, Inc. Purdy-McGuire Purtis Creek WoodWorks Quail Coalition, Inc. Raggio & Raggio PLLC Rob Ramage Mr. and Mrs. Praveen Rao Mr. and Mrs. Daryl Real Rebcon, Inc. Red Steel Company Alex Reddell-Dooley Reece-Hopper Sales LLC Renaissance Insurance Republic National Distributing Co. The Rhoads Family Legacy Trust Pete Richardson Riddell Plumbing, Inc. Michael Rideau Mr. and Mrs. Bill Roberds James Roberts Jamie Robertson Danette Rogers Rogers O'Brien In Memory of Vickie Rosenbusch Rose's Rides LLC David Rucker Mr. and Mrs. Bob Ruckman Ruibal's Plants of Texas David Russ Ruthie's S. J. Entertainment Inc. Saint Bernard Sports Aleiandra Salazar Mr. and Mrs. Rod Sanders Michael Sandone Productions David Sargent Mr. and Mrs. Travis Sartain

Cathy Scheihing Mr. and Mrs. Pete Schenkel Schmidt & Stacy Consulting Engineers, Inc. Jennifer Schuder Mr. and Mrs. John F. Scovell Mr. and Mrs. Sam Sealer Mr. and Mrs. Bill Sefried Hunter Semple Sendero Consulting SettlePou S-GAP, Student Governmental Affairs Program George Shafer Georgeann Shafer Shake Shack Sharp Insulation The Shea Family Foundation Shilen Rifles **SHOP** Companies David Shuttee Bruce Sifford Mr. and Mrs. Bobby Sillers Pastor Chris Simmons Simply Bliss Aesthetics LLC Sky Spectacle Inc Mr. and Mrs. Carter Smith Robert Smith Glenn Smith Presents Inc. Smokey John's Inc. Mark Snyder David Snyder SOBAT Concessions Inc. Solem Concessions, Inc. Southwest Airlines Southwest Pipe Trades Association State Fair of Texas Chairman's Task Force State Fair Spectaculars LLC Sterling Resources, LLC Andy Stern Mr. and Mrs. Rick Stiffler Stiffler Concessions, LLC Stratford Group Mark Strickland Mary Suhm Sunstate Equipment Company Susser Bank Sweet Connie's, Inc. **Talley Amusements** Taurus Commercial John Taylor **TD** Industries Edith Teague Team Golf E. H. Teasley & Co., Inc. Tenison Highlands Golf Club Texan & Southwestern Cattle Raisers Association Texas Air Systems Texas Building Controls Texas Gun Ranch Texas Mezzanine Fund Texas Oil and Gas Association This And That Hospitality Thomas Lauther LLC Mr. and Mrs. Douglas Thompson

Jere W. Thompson Thompson & Knight Foundation Timberlake & Dickson, Inc. William Toles Tomco Services, Inc. Tony's Taco Shops TPG Group TS Food Systems David Turner Stephen Turner Turner Construction Co. Turtle Creek Management, LLC TVP United Ag & Turf United Mechanical Upland Bespoke Nina Vaca Valley View Cattle Company Velasquez Catering & Concessions, Inc. Vermeer Texas-Louisiana Victaulic Corporation Jessica Vitela W. D. W. Management Services L. C. The Crystelle Waggoner Trust Mr. and Mrs. Walter Waldie W. Kelvin Walker Mr. and Mrs. Alan Walne Walne Family Holdings Wanderlust Amusements Corp. Edward Ward, Jr. Rocky Warren Watkins Construction Company LLC **Robert Watlington** Weaver Donna Weber The Tony & Cindy Weber Foundation Henry Wehrmann Pete Weisenberger Weiss Enterprises, Inc. Weldon Williams & Lick Inc Steve Wentz Western Extrusions Westway Site Services Mr. and Mrs. A. B. Wharton III Roosevelt Wheeler White Lion Safaries Whitley Penn LLP Mr. and Mrs. Charles Williams Mr. and Mrs. Joel T. Williams Wayne Williams Cindy Williams Mr. and Mrs. Joe Willoughby Winston Water Cooler Robert Wolf Mrs. Patti Peck Wood Wood Entertainment World Food Championships Chris Wright Lea Wright S. M. Wright Foundation Wvatt Helen Yancey Yoakum Packing Company





STATE FAIR SUPPORTED ORGANIZATIONS

In 2021, the State Fair of Texas worked with more than 200 organizations to foster community relationships, form partnerships, and develop initiatives that work to make an impact. Through these efforts and partnerships, we were able to support the organizations and initiatives below, in addition to many others.

2 INSPIRE PEACE, INC. **2ND SATURDAY** AFRICAN AMERICAN MUSEUM AFTER8TOEDUCATE AUSTIN STREET CENTER **BEACON HILL PREPARATORY INSTITUTE** BOARD DEVELOPMENT SYSTEMS, INC. BRASWELL CHILD DEVELOPMENT CENTER CARDBOARD PROJECT CARTER'S HOUSE CORNERSTONE CROSSROADS ACADEMY **CROSSROADS COMMUNITY SERVICES** DALLAS BETHLEHEM CENTER DALLAS BLACK CHAMBER OF COMMERCE DALLAS FREE PRESS DALLAS INNOVATION ALLIANCE **DALLAS LEADERSHIP FOUNDATION EMPOWERING THE MASSES** FIRST CHOICE SOCIAL SERVICES FOREST FORWARD FRAZIER REVITALIZATION **GREEN CAREERS DALLAS** HOUSE OF REBIRTH'S CAPACITY BUILDING FOR BLACK TRANS WOMEN LEADERSHIP JUANITA CRAFT HOUSE JUBILEE PARK & COMMUNITY CENTER LIP GLOSS FOR LOVE METROPOLIS LGBTQ & EMPOWERMENT EXPO - THE GUARDIAN ANGEL NETWORK **MILES OF FREEDOM** RAE'S HOPE REDEMPTION BRIDGE/SOUTH DALLAS EMPLOYMENT PROJECT SOUTH DALLAS FAIR PARK FAITH COALITION SOUTHERN DALLAS LINK ST. ANTHONY FOUNDATION ST. PHILIP'S SCHOOL AND COMMUNITY CENTER FOR DESTINY AWARDS THE WAY BACK TRUSTED WORLD UNITED WAY DIGITAL LITERACY YMCA OF METRO DALLAS - PARK SOUTH BRANCH YOUNG LEADERS STRONG CITY

- YOUTH REVIVE
- ZAN WESLEY HOLMES/FRAZIER HOUSE





2021 STATE FAIR OF TEXAS FULL TIME STAFF AS OF DECEMBER 31, 2021

SENIOR MANAGEMENT

Mitchell Glieber President

Bob Hilbun General Manager / Senior Vice President

Jaime Navarro CFO / Senior Vice President / Finance, HR, & IT

Froswa' Booker-Drew, Ph.D. Vice President / Community Affairs & Strategic Alliances

Karissa Condoianis Senior Vice President / Public Relations Rusty Fitzgerald Senior Vice President / Operations

Jason Hays Vice President / Brand

Experience Melanie Linnear

Vice President / Concessions Daryl Real

Senior Vice President / Agriculture & Livestock Jennifer Schuder

Senior Vice President / Marketing

ADVISORY BOARD

Joe Alcantar

Bob W. Best

Jan Hart Black

Richie Butler

Terry R. Dallas

Paul Dver

Rob Farrell

Gary Griffith

Donna Halstead

Vonciel Jones Hill

Brenda Jackson

J. Michael Lewis

Alex Madrazo

Todd C. Meier

Donnie Nelson

David Osborne

Rob Ramage

Robinson

John Scovell

John Taylor

Nina Vaca

Chris Simmons

Doug Thompson

W. Kelvin Walker

A.B. "Buck" Wharton

Robert Rhoads

Rowland K. "Robin"

Deirdre Ruckman

Alice Murray

Felix J. Lozano, III

Warren Mayberry

Stephen L. Mansfield

Raymond F. Quintanilla

Tom Lazo

Garcia

Monica Alonzo

Lance R. Andrews

Norman P. Bagwell

Dr. Michael Bowie, Jr.

John W. Carpenter, III

John de la Garza, III

Randall R. Engstrom

J. Guadalupe V. "Lupe"

Douglas D. Hawthorne

Matrice Ellis-Kirk

FULL-TIME STAFF

Taylor Austin Katy Belanger Kathy Bennett Robert Blackmon Kacy Bland **Rocky Brashears** Susan Brosin Mary Jo Capps Emma Christensen Lindsay Clark Elysia Cordar Shelisa Dean Drew Demler Ned Durbin Robert Forswall Shelly Garcia **Delaney Granberry**

Margaret Hannah Elaine Head Steve Herndon Barron Horton Ford James Leslie Jefferson Daniel Keys Greg King **Richard Mankel** Edgar "Eddie" Martinez Jo Moore Phillip Morales Callie Nolan Kelly Pound Sadie Prater Connie Ramon David Russ Alejandra Salazar

Lesley Setliff Jessica Sotero Jessica Vitela Mitchell B. Walker Natalynne Walton Roosevelt Wheeler Marvin Wilder Kenneth Wright Lea Wright

STATE FAIR OF TEXAS VOLUNTEER LEADERSHIP

BOARD OF DIRECTORS

Gina Norris *Board Chair*

Robert "Bobby" Abtahi Sean Allen **Cheryl Amerine** Marissa R. Anchia Victor Elmore Robert Estrada Lois Finkelman Gilbert Gerst John D. Harkey, Jr. Wendy Lopez Steven Mancillas Alyssa G. Martin Frank Mihalopoulos James M. Moroney, III William J. (Bill) O'Dwyer James C. Roberts Bruce A. Sifford Mary Suhm

Joel T. Williams, III Craig Woodcook Rev. S.M. Wright, II

CHAIRMAN'S TASK FORCE

Michael Alcantar Chervl Amerine Trae Anderson Gary Baxter Kyle Berry Brent Berryman Taylor Bledsoe Billy Bos Michael Brigance Leslie Chatman Carrie Covert Russell Daniels Davey Davis John de la Garza Alex Reddell Doolev Victor Elmore Natalie Fortenberry Matthew Garcia Vincent Greene Stephen Gwinn Charles Haley, Jr. Callie Hamilton Jim Hitzelberger Matt Houston Chip Huffman Steve Idoux Lydia Laske Lila Levy Steve Mancillas Thomas McKenzie Daniel McVeigh Kelli Pawkett Matson Pearce Martin Peck Evan Pounds Andrew Prine Robert Rhoads Michael Rideau **Bill Roberds** James C. Roberts

Caleb Robinson Travis Sartain Georgeann Shafer Winston Mark Snyder Julius Sternes Mark Strickland Blake Taylor Ross Thomas William Toles Mark Villasana Robert Walne **Cindy Williams** Joe Willoughby Marlee Woodcook Chris Wright

DEVELOPMENT COMMITTEES

Michael Ablon Michael Alcantar **Cheryl Amerine** Trae Anderson Lance Andrews Gary Baxter Kyle Berry Brent Berryman Taylor Bledsoe Billy Bos Julie Bradshaw Michael Brigance Bobby Brosin Leslie Chatman R. Heath Cheek Steve Cole Carrie Covert Jake Crandall Terry Dallas Russell Daniels Davey Davis John de la Garza Alex Reddell Dooley Randy Engstrom Ruben Esquivel Rob Farrell Natalie Fortenberry Chase Galbraith

Matthew Garcia Vincent Greene Grant Griffin Stephen Gwinn Charles Haley, Jr. Callie Hamilton Louis Hartmann Allen Hawkins Dakota Heathcock Robert Heathcock Bryan Henderson II Ken Hirsch Jim Hitzelberger Kati Houser Matt Houston Chip Huffman Steve Idoux Kristen Janssen Amanda & Jason Jordan Mason Justiss Pam Kirkley Cathy Krajca-Livar Zach Lamp Lydia Laske Lila Levy David Little Patrick Little Steve Mancillas Steven Mancillas, Jr. Dick McCallum Caleb McCasland Meg McGonigle Alexandra Weber McGowen Caroline McKee Thomas McKenzie Errol McKoy Bill McMahan Daniel McVeigh Paula Merriman Erin Young Miller Douglas Nash Gina Norris Bill O'Dwyer Lisa O'Dwyer David Osborne Kelli Pawkett Matson Pearce

Martin Peck Roger L. Perry Julie Porter-Mayfield Evan Pounds Andrew Prine Robert Rhoads Pete Richardson Michael Rideau Bill Roberds Susan Roberds James C. Roberts Cole Robertson Caleb Robinson Robin Robinson Mark Rose Cole Rothwell Dee Ruckman Travis Sartain David Schmidt Shea Self George Shafer Georgeann Shafer Winston Bruce Sifford Kyle Slaughter Scott Smaistrla Mark Snyder Mark Strickland Mary Talley Mario Tanchez Blake Taylor John Taylor Trevor Thompson William Toles Terry Triem Mark Villasana Robert Walne Mickey Wardlaw lessica Webb Brian Webster A. B. Wharton Charles Williams Cindy Williams Joe Willoughby Marlee Woodcook Chris Wright Michael S. Wyatt

KEY LEADERSHIP





$\star \star \star \star \star \Rightarrow DALLAS MADE \star \star \star \star \star$ Developed in FAIR PARK · Designed in DEEP ELLUM

112

STEAR 6

####